# Market Structure \& Pricing Decisions 

4 Market structure and pricing theory-
Perfect competition, Monopoly, Monopolistic competition, Oligopoly.

## Market Structure

## $>$ What is a Market?

- Place where there are many buyers and sellers .
- Actively engaged in buying and selling acts.
- Contact through different means of communication like letters, telephone etc.
- Thus, It does not mean a particular place but the entire area where buyers and sellers of a commodity are in close contact and they have one price of same commodity.


## Market Structure

## What is Market Structure?

It is therefore understood as those characteristics of a market that influence the behavior and results of the firms working in that market.

According to J.C. Edwards, " A market is that mechanism by which buyers and sellers are bought together. It is not necessarily a fixed place."

P1- price,P2-Product,P3-Place,P4-Promotion

## Characteristics

- Area: A market does not mean a particular place but the whole region where sellers and buyers of a product are spread. Modern modes of communication and transport have made the market area for a product very wide.
- Buyers \& Sellers: For exchange at least 1 buyer and 1 seller are needed. In the modem age, the physical presence of buyers and sellers is not necessary in the market because they can do transactions of goods through letters, telephones, internet, etc.


## Characteristics

- One Commodity: a market is not related to a place but to a particular product. Hence, there are separate markets for various commodities.
- Free Competition: There should be free competition among buyers and sellers in the market. It is in relation to the price determination of a product among buyers and sellers.
- One Price: The price of the product is same in the market because of free competition among buyers and sellers.


## ON THE BASIS OF AREA OR REGION



If buyers and sellers of a commodity are limited to certain area or region, it is known as local market. Perishable goods and low price goods.

Ex.- Milk, Ghee.


If buyers and sellers of a commodity are confined to certain region as province, it is known as provincial market. Region area is greater than that of local market.
Ex.- Lahariya in Rajasthan

## Classification of Market

## ON THE BASIS OF :

- Area or Region
- Time
- Functions
- Nature of Commodity
- Legality


## On the basis of time

- Very short period market: It can be classified into Daily(perishable products) or weekly market(on any specific day of week). It is which takes part in transaction for a short period of time as for few hours or a day. In this supply of product can not be increased.
- Short period market: In this supply of product can be increased but we can not make any change in production plant according to changed demand.


## ON THE BASIS OF AREA OR REGION



When buyers and sellers are not confined to state boundary, but are spread throughout the country. They are demanded throughout the nation.

Ex.- Market of sarees, dhotis.


When buyers and sellers are spread across the geographical boundary of a nation and the demand for such commodity is world wide or demand is universal.

Ex.- Market for gold, silver.

## On the basis of time

- Long period market: It is in which we can make necessary changes in plant and machinery as well increase supply of product according to its demand.
- Very long period market: There can be large change in supply of the product. And demand also increases because of change in population, habits, taste, customs etc.


## On the basis of functions



When different types of products are transacted at the same time in a market.
Ex.- Chandni chowk market in Delhi


When only one product or any special product is transacted in market. In this, a particular thing is traded with its different brand names.
Ex.- Bathing soap as Lux etc.

## On the basis of functions



In this the firms need not show whole of their product as they only send samples through their agents.
Ex.- in case of wool, paints etc.


Marketing by Grading

In this, the product is first graded according to its quality and then put forth for selling.
Ex.- Agricultural product market.

## ON THE BASIS OF NATURE OF COMMODITY


(production goods are exchanged)

(stock and shares, bonds


## ON THE BASIS OF LEGALITY



Illegal Market: Transaction of goods taking place in more than or less than quantity prescribed by legal authorities.
Ex.- Hong Kong Market (illegal market at international market)

Legal Market: When goods are transacted in market under certain rules and norms. Also known as Fair Market.

## TYPES OF MARKET STRUCTURE

- Perfect Competition
- Monopoly Competition
- Monopolistic Competition
- Oligopoly Competition


## PERFECT COMPETITION

- It is such a market structure where there are large numbers of sellers and buyers.
- Homogeneous product .
- The price of the product is determined by the industry.
- One price prevails in the market and all the firms sell the product at the prevailing price.


## CHARACTERSTICS

- Large number of buyers and sellers
- Homogeneous product
- No barriers to entry
- Perfect knowledge of the market
- No transportation cost
- Perfect mobility of factors of production


## MONOPOLY

- It is a market structure in which there is only a single seller of the product .
- One firm has full control over the supply of the product .
- Example : Indian Railways, Rajasthan State Electricity Board etc.


## CHARACTERSTICS

- Sole supplier of the product
- Large number of buyers
- No close substitutes
- One firm industry
- Varies from industry to industry
- Absence of entry
- Monopolist is price maker


## CHARACTERSTICS

- Large number of firms
- Product differentiation
- Freedom of entry and exit
- Non price competition
- Price policy
- Less mobility
- No perfect knowledge
- Selling cost
- Close substitutes


## MONOPOLISTIC COMPETITION

- It is a mid-way between perfect competition and monopoly .
- In this the number of buyers and sellers is relatively low .

Price determination is one of the most crucial aspects in economics. Business managers are expected to make perfect decisions based on their knowledge and judgment. Since every economic activity in the market is measured as per price, it is important to know the concepts and theories related to pricing. Pricing discusses the rationale and assumptions behind pricing decisions. It analyzes unique market needs and discusses how business managers reach upon final pricing decisions.

It explains the equilibrium of a firm and is the interaction of the demand faced by the firm and its supply curve. The equilibrium condition differs under perfect competition, monopoly, monopolistic competition, and oligopoly. Time element is of great relevance in the theory of pricing since
one of the two determinants of price, namely supply depends on the time allowed to it for adjustment.

## Market Structure

A market is the area where buyers and sellers contact each other and exchange goods and services. Market structure is said to be the characteristics of the market. Market structures are basically the number of firms in the market that produce identical goods and services. Market structure influences the behavior of firms to a great extent. The market structure affects the supply of different commodities in the market.

When the competition is high there is a high supply of commodity as different companies try to dominate the markets and it also creates barriers to entry for the companies that intend to join that market. A monopoly market has the biggest level of barriers to entry while the perfectly competitive market has zero percent level of barriers to entry. Firms are more efficient in a competitive market than in a monopoly structure.

## Perfect Competition

Perfect competition is a situation prevailing in a market in which buyers and sellers are so numerous and well informed that all elements of monopoly are absent and the market price of a commodity is beyond the control of individual buyers and sellers

With many firms and a homogeneous product under perfect competition no individual firm is in a position to influence the price of the product that means price elasticity of demand for a single firm will be infinite.

## Pricing Decisions

## Determinants of Price Under Perfect Competition

Market price is determined by the equilibrium between demand and supply in a market period or very short run. The market period is a period in which the maximum that can be supplied is limited by the existing stock. The market period is so short that more cannot be produced in response to increased demand. The firms can sell only what they have already
produced. This market period may be an hour, a day or a few days or even a few weeks depending upon the nature of the product.

## Market Price of a Perishable Commodity

In the case of perishable commodity like fish, the supply is limited by the available quantity on that day. It cannot be stored for the next market period and therefore the whole of it must be sold away on the same day whatever the price may be.

## Market Price of Non-Perishable and Reproducible Goods

In case of non-perishable but reproducible goods, some of the goods can be preserved or kept back from the market and carried over to the next market period. There will then be two critical price levels.

The first, if price is very high the seller will be prepared to sell the whole stock. The second level is set by a low price at which the seller would not sell any amount in the present market period, but will hold back the whole stock for some better time. The price below which the seller will refuse to sell is called the Reserve Price.

## Monopolistic Competition

Monopolistic competition is a form of market structure in which a large number of independent firms are supplying products that are slightly differentiated from the point of view of buyers. Thus, the products of the competing firms are close but not perfect substitutes because buyers do not regard them as identical. This situation arises when the same commodity is being sold under different brand names, each brand being slightly different from the others.

For example - Lux, Liril, Dove, etc.
Each firm is therefore the sole producer of a particular brand or "product". It is monopolist as far as a particular brand is concerned. However, since the various brands are close substitutes, a large number of "monopoly" producers of these brands are involved in a keen competition with one another. This type of market structure, where there is competition among a large number of "monopolists" is called monopolistic competition.

In addition to product differentiation, the other three basic characteristics of monopolistic competition are -

- There are large number of independent sellers and buyers in the market.
- The relative market shares of all sellers are insignificant and more or less equal. That is, seller-concentration in the market is almost non-existent.
- There are neither any legal nor any economic barriers against the entry of new firms into the market. New firms are free to enter the market and existing firms are free to leave the market.
- In other words, product differentiation is the only characteristic that distinguishes monopolistic competition from perfect competition.


## Monopoly

Monopoly is said to exist when one firm is the sole producer or seller of a product which has no close substitutes. According to this definition, there must be a single producer or seller of a product. If there are many producers producing a product, either perfect competition or monopolistic competition will prevail depending upon whether the product is homogeneous or differentiated.

On the other hand, when there are few producers, oligopoly is said to exist. A second condition which is essential for a firm to be called monopolist is that no close substitutes for the product of that firm should be available.

From above it follows that for the monopoly to exist, following things are essential -

- One and only one firm produces and sells a particular commodity or a service.
- There are no rivals or direct competitors of the firm.
- No other seller can enter the market for whatever reasons legal, technical, or economic.
- Monopolist is a price maker. He tries to take the best of whatever demand and cost conditions exist without the fear of new firms entering to compete away his profits.

The concept of market power applies to an individual enterprise or to a group of enterprises acting collectively. For the individual firm, it expresses the extent to which the firm has discretion over the price that it charges. The baseline of zero market power is set by the individual firm that produces and sells a homogeneous product alongside many other similar firms that all sell the same product.

Since all of the firms sell the identical product, the individual sellers are not distinctive. Buyers care solely about finding the seller with the lowest price.

In this context of "perfect competition", all firms sell at an identical price that is equal to their marginal costs and no individual firm possess any market power. If any firm were to raise its price slightly above the marketdetermined price, it would lose all of its customers and if a firm were to reduce its price slightly below the market price, it would be swamped with customers who switch from the other firms.

Accordingly, the standard definition for market power is to define it as the divergence between price and marginal cost, expressed relative to price. In Mathematical terms we may define it as -

$$
\begin{gathered}
L= \\
(P-\overline{M C}) P
\end{gathered}
$$

## Oligopoly

In an oligopolistic market there are small number of firms so that sellers are conscious of their interdependence. The competition is not perfect, yet the rivalry among firms is high. Given that there are large number of possible reactions of competitors, the behavior of firms may assume various forms. Thus there are various models of oligopolistic behavior, each based on different reactions patterns of rivals.

Oligopoly is a situation in which only a few firms are competing in the market for a particular commodity. The distinguishing characteristics of
oligopoly are such that neither the theory of monopolistic competition nor the theory of monopoly can explain the behavior of an oligopolistic firm.

Two of the main characteristics of Oligopoly are briefly explained below -

- Under oligopoly the number of competing firms being small, each firm controls an important proportion of the total supply. Consequently, the effect of a change in the price or output of one firm upon the sales of its rival firms is noticeable and not insignificant. When any firm takes an action its rivals will in all probability react to it. The behavior of oligopolistic firms is interdependent and not independent or atomistic as is the case under perfect or monopolistic competition.
- Under oligopoly new entry is difficult. It is neither free nor barred. Hence the condition of entry becomes an important factor determining the price or output decisions of oligopolistic firms and preventing or limiting entry of an important objective.

For Example - Aircraft manufacturing, in some countries: wireless

## +Pricing in Theory (With Diagram)

## The below mentioned article provides an overview on Pricing in Theory. <br> Market Analysis:

Price determination occupies the central stage of economic analysis and of managerial decision making as well. It is because price affects demand or quantity sold, and quantity sold in turn affects cost. Thus, price affects profit through its effect on both quantity demanded (and thus, total revenue) and total cost. Hence, pricing a product is a strategic decision-factor in planning for profit.

Though in general terms we refer to demand and supply as the forces behind the price of a commodity, in practice, there are other factors as well: government policy, objective of the producers, market structure (i.e., nature of competition) and so on.

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The determination of price and (thus, output level) is very much dependent on the competitive structure of the market. This is because the firm operates in the market, and its decision-making variables are affected by its environment. The phrase competitive structure refers to the nature and extent of the monopolistic elements, if any, that may be present in any particular market structure.

The chart below depicts economists' classification of markets on the basis of competitive conditions:


We may classify the nature of competition according to two aspects of market structure:
(1) The number of sellers, and
(2) The degree of product differentiation.

## Purely Competitive Firm and Industry:

 A perfectly competitive market has the following features:(a) A large number of buyers and sellers:

A single buyers or seller has almost no influence on the market price, because any one's share in the market is very small.
(b) Homogeneity of products:

The product of any seller is identical to that of any other in the market.

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## (c) Free entry and free exit:

Any individual or company is free to enter or leave the commodity market in the long-run.
(d) Perfect knowledge:

All buyers and sellers have perfect knowledge about the market for the commodity so that there is no room for uncertainty.

## (e) Indifference:

No buyers has a preference to buy from a particular seller, and no seller has a preference to sell to a particular buyer.

## (f) Independence:

Collusion among sellers is completely absent.

## (g) Scale of activity:

Each producer is assumed to experience constant returns to scale.
Industry Classification

|  |  | Number of sellers |  |
| :---: | :---: | :---: | :---: |
| Product <br> differentiation | One seller <br> (A) | Few sellers <br> (B) | Many sellers <br> (C) |
| Standard (or homoge- <br> neous) product (1) | Single firm | Homogeneous <br> oligopoly <br> (B-1) | Pure competition |
| Differentiated <br> products (2) | Monopoly | Differentiated <br> oligopoly <br> (B-2) | Monopolistic <br> competition <br> (C-2) |

Under such a market each firm acts as a price- taker; and it can have no price policy. Price is determined for all firms producing an identical commodity by the interaction of market demand and supply curves. An equilibrium price prevails for all the firms in
the industry. The demand curve facing an individual firm in this case is thus, perfectly elastic, i.e., horizontal.

At the market-determined (equilibrium) price, the firm can sell all it wishes, but nothing at a higher price. Each firm will adjust its output so that marginal cost is equal to market price (or marginal revenue, as in this case demand curve is perfectly elastic).

In the short-run, a firm may earn super-normal, profits since price may be greater than the average cost for the output level; and a firm may also incur loss if price is less than average cost.

However, in the long-run free entry (in the case of super-normal profits) and free exit (in the case of loss) of firms will make the firms move to a position where price will equalize minimum average cost (also equal to marginal cost). At the long-run equilibrium, each firm will earn only normal profits. The optimum output will, however, be different for different firms depending on cost conditions.

We can derive the equilibrium conditions of a firm under perfect competition as follows: For profit maximisation, MR = MC is the usual condition. Again, since $e_{p}$ is infinite, $A R=P=M R$ (i.e., horizontal demand curve), and the first-order condition becomes

$$
\begin{aligned}
& \pi=R-C \\
\text { or, } & \frac{d \pi}{d Q}=\frac{d R}{d Q}-\frac{d C}{d Q}=0 \\
\text { or, } & M R=M C \\
\text { Since, } & P=M R \\
\text { We get } & P=M R=M C .
\end{aligned}
$$

 ficient condition is that the slope of the MC curve must be positive at the relevant point.
Figure 18.1 illustrates the price and output determination of a firm under perfect competition. At the market determined price $O P$, the firm's average revenue or demand curve $(A R=M R)$ is
$D_{1} D_{1}$. Now, the first-order condition $(M R=A R=M C)$ is satisfied at two points X and Y .
But at X , the slope of MC curve is negative. But at Y , the secondorder condition is satisfied. Thus, at the equilibrium point, MC curve must intersect the MR curve from below. The firm under consideration makes profits equal to the area of the (shaded) rectangle $\mathrm{AD}_{1} \mathrm{YZ}$.



- Fig 18.1 Market Equilibrium and Firm Equilibrium

A change in market demand curve (from $\mathrm{D}_{1} \mathrm{D}_{1}$ to $\mathrm{D}_{1}^{\prime} \mathrm{D}^{\prime}$ ) would cause a change in market price (from OP to OP'), industry output (from OQ to OQ') and the output levels of various firms in the industry (in our case, from $\mathrm{OQ}_{1}$ to $\mathrm{OQ}^{\prime}$ ). Profit would increase or decrease depending upon the nature of shift.

## A Numerical Example:

We can illustrate the same short-run adjustments using a numerical example. In table 18.1, six different market prices are assumed. When the market price is Rs. 61, we know that the demand and marginal revenue curves that the firm faces are perfectly elastic at Rs. 61.

The firm would then produce 10 units ( $\mathrm{MR}=\mathrm{MC}=$ Rs. 61 ) and earn an economic profit of Rs. 120. At a market price of Rs. 46, the firm maximizes profit where $\mathrm{MR}=\mathrm{MC}=\mathrm{Rs} .46$, and produces an output of 7 units.

Since TR = TC at 7 units, there is zero economic profit. When market price falls to Rs. 41, the firm reacts by decreasing its output to 6 units ( $\mathrm{MR}=\mathrm{MC}=$ Rs. 41), and at 6 units it incurs a
loss of Rs. 30. The firm will continue to produce in the short-run until price falls below Rs. 35 because the minimum point on the AVC curve is at Rs. 35.

To see why, examine the adjustment when market price falls to Rs. 32. At Rs. 32 the firm would produce 4 units, but if it does, it losses Rs. 72. (TR = 4x Rs. 32 = Rs. 128 ; $\mathrm{TC}=4 \mathrm{x}$ Rs. $50=$ Rs. 200; and Rs. 128-Rs. $200=-7$.) If it shuts down, the firm loses only Rs. 60 in total fixed cost, as the total variable cost (TVC) would have been Rs. 140 if production had taken place. (TVC $=4 \times$ Rs. $35=$ Rs. 140; TFC = Rs. 200- Rs. $140=$ Rs. 60 ).

So it loses less if it stops production. At any price less than Rs. 35, the firm will shut down or close down its operations completely.

Table 18.1: Pricing Problem

| Output | AVC | AC | MC | TC |
| ---: | ---: | ---: | ---: | ---: |
| 1 | Rs. 40 | Rs. 100 | Rs. 40 | Rs. 100 |
| 2 | 38 | 68 | 36 | 136 |
| 3 | 36 | 56 | 32 | 168 |
| 4 | 35 | 50 | 32 | 200 |
| 5 | 35 | 47 | 35 | 235 |
| 6 | 36 | 46 | 41 | 276 |
| 7 | $37 \frac{3}{7}$ | 46 | 46 | 322 |
| 8 | 39 | $46 \frac{1}{2}$ | 50 | 372 |
| 9 | 41 | $47 \frac{2}{3}$ | 57 | 429 |
| 10 | 43 | 49 | 61 | 490 |
| Market Price | Firm's Output | TR | Firm's |  |
| (MR) | (equate MR |  | I Profit |  |
| with MC) |  |  |  |  |
| Rs. 61 |  | 10 | Rs. 610 | Rs. 120 |
| 50 | 8 | 400 | 28 |  |
| 46 | 7 | 322 | 0 |  |
| 41 |  | 6 | 246 | 30 |
| 35 | 5 | 175 | 60 |  |
| 32 |  | 4 | 128 | 72 |

Suppose a competitive firm in the short-run can sell all its output at a fixed price of Rs. 10 per piece. Given the cost function (in Rs.) of the firm
$\mathrm{C}=2 \mathrm{q}^{3}-24 \mathrm{q}^{2}+8 \mathrm{oq}+85$.
What is the profit maximizing output level?

What is the maximum amount of profits?
Do you think that the firm will produce anything in the present situation?

## Solution:

C $=2 \mathrm{q}^{3}-24 \mathrm{q}^{2}+8 \mathrm{o}_{\mathrm{q}}+85$
So, MC $=\mathrm{dC} / \mathrm{dq} 6 \mathrm{q}^{2}-48 \mathrm{q}+8 \mathrm{o}$
For equilibrium
$\mathrm{P}=\mathrm{MC}$, i.e., $6 \mathrm{q}^{2}-48 \mathrm{q}+8 \mathrm{o}=10$
or, $6 q^{2}-48 \mathrm{~g}+70=0$
Solving for q , we get $\mathrm{q}=6.1$ or 1.92 (approx.) Again, the secondorder condition is:

$$
\begin{aligned}
& \mathrm{d}_{2 \pi} / \mathrm{dq}^{2}=\mathrm{O}-\mathrm{d}^{2} \mathrm{C} / \mathrm{dq}_{2}<\mathrm{O}, \mathrm{i} . \mathrm{e} \mathrm{~d}^{2} \mathrm{C} / \mathrm{dq}^{2}>\mathrm{O} . \\
& \text { Now, } \frac{\mathrm{d}^{2} C}{d q^{2}}=12 q-48 . \\
& \text { At } q=6.1 . \frac{d^{2} C}{d d^{2}}=12 \times 6.1-48=25.2>0 . \\
& \text { At } q=1.92, \frac{d^{2} \tau}{d^{2}}=12 \times 1.92-48=-24.96< \\
& \text { 0. }
\end{aligned}
$$

So, at 6.1 units output level, the firm will attain its equilibrium, i.e., its profits will be maximised.

Again, $\pi=R-C=10 g-\left(2 q^{3}-24 q^{2}+8 o q+85\right)$
So, at $q=6.1, \pi-10 \times 6.1-\left[2(6.1)^{3}-24(6.1)^{2}+8(6.0)+85\right]=-$ 72.92 (in Rs.).

So, maximum profits amount to a loss of Rs. 72.92. Hence, the firm will not produce anything since it is losing at the profitmaximizing output level. And the firm cannot improve upon its profit level, by influencing its product-price.

Figure 18.1 (b) represents the situation of a competitive profitmaximising firm in short-run equilibrium. In the short-run, the firm in question is earning super-normal profit.

But, if the firm faces a demand curve like DD in Figure 18.2(a) below, lying below AC curve but above the AVC curve, the firm
would only be able to cover part of its fixed costs, for at Q, average fixed cost is AC (the difference between AC and AVC curves). But, the firm would continue production in the short run, even if it incurs loss of $A B$ per unit of production.

In fact, when its demand drops to the level indicated by the line $\mathrm{D}^{\prime}$ D', which touches the AC curve at its minimum E, the firm would lose all its supernormal profit. Instead, it would only cover its costs. This is the break-even point for the firm. How long can the firm go on?

Only up to the point where the demand curve D" D" touches the AVC curve. The point is termed as the shut-down point. Beyond this point the firm cannot operate even in the short- run, since the firm has to cover at least its variable expenses.

Thus, the firm in the short run would produce up to the point where the demand curve intersects the rising portion of the MC curve, i.e., MC curve becomes the supply curve here. But not the whole of it. Rather, that portion of the MC-curve, lying above the $\mathrm{AVC}_{\text {min }}$, i.e., SS" in Figure 18.2(b) above, is the supply curve. But firms, if they were making losses in the short run, cannot continue indefinitely in that position. Some firms would leave the industry. That would reduce supply and as a result price would rise. The demand curve would rise to a position D'D' as in Figure 18.2(a).

If they were making super-normal profits, new firms would enter the market, thus increasing the overall supply and reducing price. The demand curve would go down to D"D" position. Thus, in the long run, a firm would be at equilibrium at the point $£$, i.e., the $\mathrm{AC}_{\text {min }}$, where we have
$\mathrm{AC}=\mathrm{MC}=\mathrm{MR}=\mathrm{AR}$.
This is a no-profit, no-loss position, where all the firms are said to earn only normal profits.


Fig 18.2 Cost Curves and the Supply Curve

## Monopoly Pricing:

Monopoly is a market situation which is diametrically opposite to that of perfect competition. There is a single seller/producer, without any rival producing any close substitute for the monopolist's product.

The monopolistic firm itself is, therefore, the industry. The demand curve facing a monopolist possesses the same properties as the industry demand curve for a perfectly competitive market. This is, $\mathrm{q}=\mathrm{f}(\mathrm{p})$ is the demand function, where $\mathrm{dq} / \mathrm{dp}<0$.

It may be noted that, unlike an individual firm, the monopolistic firm is the price maker and can increase his sales only by cutting price. A perfect competitor adjusts his output level for a given (industry) price level in order to maximize profit.

But a monopolist is at liberty to vary either output or price to reach an equilibrium, but not both at the same time. A monopolist would be expected to have U-shaped AC and MC curves. Then the equilibrium situation would be as shown in Figure 18.3.


Fig 18.3 Marginal Revenue-Marginal Cost Approach
The equilibrium of a profit-maximizing monopolist will occur at the point where MR - MC, and MC curves cuts MR curve from below.

$$
\begin{aligned}
& \qquad \text { Since, } \pi=R-C \\
& \frac{d \pi}{d Q}=0=\frac{d R}{d Q}-\frac{d C}{d Q} \text {. the first-order condition } \\
& \text { i.e., } \frac{d R}{d Q}=\frac{d C}{d Q} \\
& \text { and } \frac{d^{2} \pi}{d Q^{2}}=\frac{d^{2} R}{d Q^{2}}-\frac{D^{2} C}{d Q^{2}}-\frac{D^{2} C}{d Q^{2}}<0 \ldots
\end{aligned}
$$

the second-order condition
i.e., $\frac{d^{2} R}{d Q^{2}}<\frac{d^{2} C}{d Q^{2}}$.

Thus, in figure 18.3, E is the equilibrium point, OP is the equilibrium price, OQ is the equilibrium output, and the shaded area PSTA represents the volume of total profit. Monopolists arrive at the same conclusion about their production using marginal costs and marginal revenues as they do using total costs and total revenues.

Figure 18.4 graphically represents some hypothetical data. We observe that the profit-maximizing level of output of the firm can be identified graphically, both as being the highest level reached before the MC rises above the MR, and as the level at which there
is the greatest gap between total costs and total revenue. See Table 18.2.

Table 18.2 : Marginal Revenue - marginal cost approach to profit maximizing

| (1) <br> Output <br> and sales | $(2)$ <br> Price | $(3)$ <br> Total <br> revenue | $(4)$ <br> Total <br> cost <br> Rs. | (5) <br> Marginal <br> revenue <br> Rs. | (6) <br> Marginal <br> cost | (7) <br> Profit |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Rs. | Rs. | Rs. | Rs. |  |  |
| 5 | 2.00 | 10.00 | 12.25 | - | 0.45 | -2.25 |
| 13 | 1.10 | 14.30 | 15.00 | 0.54 | 0.34 | -0.70 |
| 23 | 0.85 | 19.55 | 18.25 | 0.52 | 0.33 | +1.30 |
| 38 | 0.69 | 25.92 | 22.00 | 0.42 | 0.25 | +3.92 |
| 50 | 0.615 | 30.75 | 26.25 | 0.35 | 0.35 | +4.50 |
| 60 | 0.55 | 33.00 | 31.00 | 0.23 | 0.48 | +2.00 |
| 68 | 0.50 | 34.00 | 36.25 | 0.13 | 0.66 | -2.25 |
| 75 | 0.45 | 33.75 | 42.00 | -0.03 | 0.82 | -8.25 |
| 81 | 0.40 | 32.40 | 48.25 | -0.23 | 1.04 | -15.85 |
| 86 | 0.35 | 30.10 | 55.00 | -0.46 | 1.35 | -25.10 |



Fig 18.4 The Total Revenue-Total Cost Approach

## Monopoly Profits are Not Inevitable:

Figure 18.5 depicts a situation in which profits are possible when the demand for a firm's products would be depicted by a downward sloping demand curve. But profits are not inevitable even for a monopoly, at least in the short run. Monopolists may have costs and revenue conditions that result in temporary losses or normal profits.


Fig 18.5 The three possible alternatives for a monopolist
There are three possible profit alternatives for a monopoly (hypothetical situation). Having a monopoly does not guarantee profits. Whether or not there can be profits depends upon whether or not there are customers who will pay prices high enough to exceed production costs.

Most public bus services in India rim at a loss. Figure 18.5 represents the three basic alternatives (winning, losing, staying in the game) that might occur for a monopolist.

## Long-Run Equilibrium:

Long-run equilibrium adjustment for a mono- ply firm takes one of two possible forms:
(1) If the monopolist incurs a short-run loss and if there is no plant size that will result in pure profit (or, at least, no loss), the monopoly will go out of business; or
(2) If it suffers a short-run loss or earns a short-run profit with the original plant, the manager must determine whether a plant of a different size (and thus a different price and output) will lead to a larger profit.

If the latter course of action is followed, the firm will adjust the plant size in such a fashion that the output at which the new marginal revenue equals long-run marginal cost, can be efficiently produced.

This point is illustrated in Figure 18.6. The monopolist would build a plant to produce the quantity at which long-run marginal cost equals marginal revenue. In each period, $\mathrm{Q}_{1}$ units are produced. Average cost is OC and price per unit is $\mathrm{OP}_{\mathrm{o}}$. Therefore, long-run total profit is $\mathrm{CP}_{o} \mathrm{BE}$. This is the maximum profit possible under the given revenue and cost conditions. In contrast, the monopolist operates in the short-run with the plant size indicated by $\mathrm{SAC}_{1}$ and $\mathrm{SMC}_{1}$.


Fig 18.6 Long-run under monopoly equilibrium

## Monopoly and Perfect Competition Compared:

In general, monopoly price is higher than competitive price and monopoly output lower than competitive output.

## Monopoly and perfect competition are antipodes of each other, and they differ from each other on the following points:

(1) Under competition, variation in output has no effect on price and, therefore, marginal revenue is equal to price. But if the monopolist wants to sell more, he must reduce price and, therefore, MR < P for every output level.
(2) Under competition a firm can sell as much as it likes at the current price. Therefore, the average revenue curve of the firm is a straight line parallel to the horizontal axis, and it is perfectly elastic. But under monopoly the average revenue or demand curve is downward sloping and we have elastic demand ( $\mathrm{e}_{\mathrm{p}}>1$ ). Equilibrium can occur with $\mathrm{e}_{\mathrm{p}}=1$, when total cost is constant and $\mathrm{MC}=0$.
(3) Monopoly price is higher than competitive price.
(4) Monopoly output is lower than competitive output.
(5) For competitive equilibrium the marginal cost curve must be strictly upward sloping. But monopoly equilibrium is possible with any shape of MC curve since demand curve is not horizontal. However, we cannot have any equilibrium when MC curve falls more steeply relative to MR curve, (i.e., the second order condition).
(6) Under perfect competition the firm in the long run makes only normal profits but under monopoly the firm can get super-normal profits even in the long run.
(7) Since, even in the long run, the monopolist's demand curve remains downward sloping, it cannot be tangent to average cost curve at $\mathrm{AC}_{\text {min. }}$. It implies that the firm will produce less than its optimum output level in the long run.
(8) Finally, "monopolies are also likely to be inefficient and slow to introduce technological change. Pure competition forces each firm to be either efficient or perish."

To conclude, monopoly leads to an inefficient allocation of resources from the consumers' point of view. The monopolist restricts price to maximize his profit and holds price above marginal cost.

## Monopoly Power:

Under perfect competition the seller has to accept the going price determined by the operation of the Smithian Invisible Hand, and only adjustment of output is required. But under monopoly the seller can choose the price at which he would sell his produce. This liberty may even go to the extent of the exploitation of buyers. This is called the monopoly power.

Though a pure monopolist's monopoly power is 'infinity', in practice it is finite, since absolute monopoly is as impossible as sending a man to the moon.

## Because, if the price is too high, several things may occur, viz.:

(a) Consumers may cut demand,
(b) Other producers may enter the production field and
(c) Government may interfere and adopt regulatory measures.
A. P. Lerner has devised a formula for measuring the degree or extent of monopoly power by the ratio of difference between the (market) price and marginal cost to the price, i.e.,
monopoly power $=\mathrm{P}-\mathrm{MC} / \mathrm{P}$.
Since, under perfect competition $\mathrm{P}=\mathrm{MC}$, and seller's monopoly power $=-\mathrm{o} / \mathrm{p}=0$.

But under monopoly, $\mathrm{MC}=\mathrm{MR}, \mathrm{P}>\mathrm{MR}$, i.e., $\mathrm{P}>\mathrm{MC}$.
So, Lerner Index (LI) >o, and as ( $\mathrm{P}-\mathrm{MC}$ ) increase, LI increases.

$$
\begin{aligned}
& \text { Again, } L I=\frac{P-M C}{M}=\frac{A R-M R}{A R}=\frac{1}{\epsilon_{0}^{2}} \\
& {\left[\text { since } M R=A R\left(1-\frac{1}{\epsilon_{\varphi}}\right)\right] . }
\end{aligned}
$$

Thus, as $\mathrm{e}_{\mathrm{p}}$ decreases, LI increase, i.e., the more inelastic the demand curve, the greater will be the monopoly power.

## A Numerical Example:

A monopolist faces a demand curve $\mathrm{p}-100-2 \mathrm{q}$ and has the cost curve $\mathrm{c}=\mathrm{q}^{3}-3 \mathrm{q}^{2}+50 \mathrm{q}+10$ [where $\mathrm{q}=$ price, $\mathrm{c}=$ total cost]. Determine the profit-maximising output of the firm. Estimate the Lerner Index of monopoly power ( $\mathrm{p}-\mathrm{MC} / \mathrm{p}$ ) the market concerned. Solution:
At first we have to determine profit-maximising output.

$$
\begin{aligned}
& \text { Here } \pi=(100-2 q) q-\left[q^{3}-3 q^{2}+50 q+10\right]= \\
& 110 q-2 q^{2}-q^{3}+3 q^{2}-50 q-10 . \\
& \text { For profits to be maximum, } \frac{d \pi}{d q}=100-4 q- \\
& 3 q^{2}+6 q-50=0 \\
& \text { i.e., } 4 q^{2}-2 q-60=0 \quad \therefore q=4.8 \text {, or, }-4.2 . \\
& \text { But } \frac{d^{2} \pi}{d q^{2}}=-6+2<0 \text { is statisfied when } q= \\
& \text { 4.8. Thus, profit maximising price } p=100-2 \times \\
& \text { 4.8=90.4 and at } q=4.8, \\
& \qquad \begin{aligned}
M C & =\left.\frac{d}{d q}\left(q^{3}-3 q^{2}+50 q+10\right)\right|_{q=4.8} \\
& =\left.\left(3 q^{2}-6 q+50\right)\right|_{q=4.8} \\
& =3(4.8)^{2}-6(4.8)+50=90.3 .
\end{aligned}
\end{aligned}
$$

Hence,

$$
\begin{aligned}
L I & =\frac{P-M C}{P} \text { (at the equilibrium output level) } \\
& =\frac{90.4-90.3}{90.4}=\frac{0.1}{90.4}=0.0011 \text { (approx.) }
\end{aligned}
$$

## Price Discrimination under Monopoly:

Under pure competition it is not possible for a seller to charge different prices from different buyers because all buyers and sellers have perfect information and knowledge. Under monopoly, however, the situation is different. Since, there is only one seller,
he can charge different prices from different buyers. For example, if the buyer is a rich man he may be asked to pay more.

This practice is called price discrimination, and price
discrimination is an extension of monopoly pricing. A firm that is a price-maker can always look to the possibilities of price discrimination.

This is also true of a monopolist who sets his price independently, or an oligopolist, or a monopolistic competitor. Price
discrimination comes in many forms, the principal forms of price discrimination, as they exist in a modern economy, are listed in Table 18.3. These are all concerned with raising the sellers' profit margins.

## Prerequisites:

The two prerequisites of price discrimination are:
(1) Separate markets and
(2) Differences of elasticity of demand between the markets.

These will be discussed in details in due course.
The theory of price discrimination throws the whole emphasis on the demand side. Costs play the subordinate role. However, since it is difficult to estimate demand empirically, in business practice, the stress is on difference in costs. In the language of Joel Dean, "price discrimination is said to exist when differences in prices charged by the seller do not exactly match differences in costs."
In fact, price discrimination in some form or the other occurs in a wide variety of markets, including those served by regulated utilities. It is also seen in retailing where different prices are charged for slightly different qualities of tea. It is also encountered in 'skimming'.

A firm, like $\mathrm{W} \& \mathrm{~N}$, sets a high price on the first edition of Lipsey's Positive Economics. After the high income market is exhausted, the price is lowered and the market expanded to include the next lower income group.

Table 18.3: Principal Forms of Price Discrimination

| Main Classes | Bases of Discrimination | Example |
| :---: | :--- | :--- |
| Personal | Income of buyers <br> Earning power of buyers | Surgeon's fees <br> Royalties paid for use of patented machines <br> and process |
| Group | Age, sex, military status, <br> etc. of buyers | Children's haircuts, ladies' day at baseball <br> perks, lower admission charges for men in <br> uniform, etc. |
|  | Location of buyers | Zone prices, basing-point prices, lower <br> export prices (dumping) etc. <br> Lower prices to new customers, quantity <br> discounts to big buyers, etc. |
|  | Status of buyers | Railroad rates, public utility rates, fluid <br> milk and milk for cheese and ice cream, <br> etc. |
| Product | Qualities of products <br> Labels on products <br> Sizes of products. | Relatively higher prices for deluxe models. <br> Lower prices of unbranded products <br> Relatively lower prices for larger sizes (the |
|  | "giant economy" size) |  |

It may well be noted that the monopolist generally hides the fact of price discrimination so as not to make the buyers feel angry. This is done by many methods like changing the shape of the product, or by slightly altering the flavour or colour. He may also use different names for different varieties of the same product.

In the opinion of L. S. Zudac, "Price discrimination occurs if the seller sells the same product in two markets at two different prices." It is assumed that there is no cost differential between the units sold in each market. Obviously, the seller must be able to keep the two markets separate. They may be segregated by legal restrictions on resale, tariff walls, or resale agreements.

## Market Segmentation:

The practical problem of putting price discrimination to work involves breaking the market into sectors that differ in price elasticity of demand. To the extent that it is feasible to seal off such segments of the market, charging different prices for different sectors can increase total profits and in many instances can also increase the total volume of sales. This kind of price-partitioning of the market is called segmentation.

## Requirements for profitable market segmentation are:

 (1) The existence of differences in demand elasticity among buyers because of disparities in income, tastes, ignorance, and competitive alternatives;(2) The means for segregating groups of buyers who differ in elasticity of demand;
(3) No legal or natural deterrents to charging differential prices (i.e., prices that are not equal or proportional to marginal costs); and
(4) No substantial leaks between market segments where different prices are charged (i.e., little selling by low-price buyers to highprice markets).

## Degrees of Discrimination:

How far can a monopolist go on charging differential prices for his product? What is the limit of the increase in his net profit from price discrimination?

## First Degree:

The limit is defined in the concept of discrimination of the first degree, a concept introduced by A.C. Pigou. In discrimination of the first degree, the monopolist knows the maximum amount of money each consumer will pay for any quantity. He then fixes up
prices accordingly, and takes from each consumer the entire amount of his consumer's utility surplus.

He acts as an extortionist. Mrs. Joan Robinson calls this phenomenon perfect discrimination, which is perfect, however, only from the point of view of the monopolist. When consumers buy more than one unit of the monopolist's product, they are willing to buy more units only at lower prices. The monopolist must then adjust his units of sale.

This kind of discrimination is the limiting or extreme, case. Obviously, it could occur rarely, where a monopolist has only a few buyers.

## Second Degree:

In discrimination of the second degree, the monopolist captures parts of his buyer's consumers' surpluses, but not all. This is frequently found in public utility pricing. The different rates charged by public utilities like CESC is an obvious example. Figure 18.7 illustrates this point.

If the demand curve of any customer is known, the public utility can divide that demand curve into small segments, so that, in effect, it becomes many customers. For each segment, from the highest portion of the demand curve to the lowest, the utility can charge a different price, one which reflects the willingness of the customer to buy a given amount of, say, electricity at that price.


Fig 18.7 Public Utility Pricing

Second-degree price discrimination 'is necessarily practiced in markets where there are many buyers, sometimes hundreds or thousands of them. One rate or price schedule must apply to all buyers.

Because tastes and incomes differ, the monopolist can seize only a small part of the consumers' surpluses of those buyers whose desires for his services are stronger, and whose incomes are higher. Second- degree discrimination is furthermore limited to services sold in blocks of small units - cubic feet of gas, kilowatt hours of electricity, minutes of telephoning - that can be easily metered, recorded, and billed.


Fig 18.8 Market Segmentation ${ }^{1}$ Watson: op. cit.

## Third Degree: Allocation of a Given Amount:

Third-degree price discrimination refers to the fact that the monopolist divides his customers into two or more classes or groups, charging a different price from each class of customers. Each class is a separate market, e.g., the balcony seats in a cinema hall, the reserved seats in a cultural programme and so on.

This is the most common kind of price discrimination. Here the monopolist sells the same commodity in two separate markets at two separate prices at the same time. Thus, he applies the equimarginal principle: the last unit sold in each of the two markets makes the same addition to total revenue. This is illustrated in Figure 18.8.

Third-degree discrimination is that situation wherein for each of several markets, there is a separate demand function.

Though the marginal revenues are equal in the two markets, prices are unequal. That means, the monopolist is discriminating. The formula MR $=\mathrm{P}-\mathrm{P} /{ }_{\text {ep }}-$ can again be made use of. Thus, from $M R_{1}=M R_{2}$ we get the following expression:

$$
P_{1}\left(1-\frac{1}{\epsilon_{1}}\right)=P_{2}\left(1-\frac{1}{\epsilon_{2}}\right)
$$

## Recall that

$$
M R_{1}=P_{1}\left(1-\frac{1}{e_{1}}\right) \quad \text { and } \quad M R_{2}=P_{2}\left(1-\frac{1}{e_{2}}\right) .
$$

Therefore, the price in market 1 , i.e., $P_{1}$, differs from price in market $2, P_{2}$ when elasticities in the two markets are unequal. If elasticities were equal, prices would be the same. There would be no price discrimination.
Therefore, if $P_{1}$ is greater than $P_{2}, e_{1}$ must be less than $e_{2}$. So, it follows that for price discrimination to be effective, elasticities must vary between markets. The elasticity of demand for electricity is low in domestic market due to absence of substitutes. Naturally, the price is comparatively high.
Thus, effective price discrimination depends on the difference in the slope of the different demand functions among different markets. The monopolist may now compare profits with and without discrimination and choose the optimal alternative.

## Diagrammatic Illustration:

Suppose a monopolist can sell an output in two separate markets, e.g., the CESC which charges two different prices for electricity in two different markets, i.e., a high price in the domestic market form consumers, and a low price in the industrial consumers' market (i.e., from factories).

And it can effectively prevent the goods from being resold. In Fig. 18.8, we show two graphs. The left-hand graph shows the demand
( $\mathrm{E}>2$ ) and marginal revenue $\left(\mathrm{MR}_{2}\right)$ for market 2. In the righthand graph are shown the $D_{1}$ and $M R_{1}$ for market;

1. If we add the two demand curves for each price, plotting the points and drawing the line through them, we get the total market demand curve DT- Its corresponding marginal revenue is MRT.

Now, the profit-maximizing output level is one for which MRT is equal to the marginal cost of producing for both markets, MC. Having chosen the optimum output, profit is maximized by requiring that the MR obtained from selling the last unit in market 1 must just be equal to that earned in market
2. Otherwise there is a chance of increasing profit by shifting units from one market to the other. This requirement is imposed graphically by drawing a dotted line from the intersection of MRT and MC and extending it until it intersects and $\mathrm{M}_{1}$ and $\mathrm{M}_{2}$. This happens when the MR obtained from the sixth unit in market 2 is equal to that earned on the third unit in market 1. In market 1, the profit- maximizing price, $\mathrm{P}_{1}$, is determined by the demand, Dy. Obviously the same commodity is sold at two different prices in the two markets. Thus, the firm is discriminating.

## Is Price Discrimination Socially Desirable?

Modern welfare economics examines the implications of charging different persons drastically different prices for the same 'product' with regard to marginal costs of the seller. Surgeons' fees are the classic example of this kind of pricing.

What is really important is whether prices produce disparities in 'real value' among buyers. Indeed, a good case can be made for the social desirability of many forms of price discrimination (i.e., by cost disparity criteria).

As Dean points out "such discrimination is usually practised by governments and is frequently motivated by welfare considerations. Notable examples are subsidized low-cost housing agricultural price supports,
unemployment and insurance benefit, and even the progressive income tax. These are all forms of price discrimination that work towards equalising real income."

## Output under Price Discrimination:

The total output of a monopolist with two or more prices can be either larger or smaller than his total output if he would sell at one price. Conceivably, too, a monopolist could have an output equal to the output corresponding to conditions of pure competition.

In practice, demand and cost relations can be such that without discrimination, a particular commodity or service will not be produced at all. Take the case of India's sugar industry. If free sale of sugar is prohibited production of sugar will be unprofitable.

Some commodities and services might not be produced at all if sellers were not able, or were not allowed, to practise price discrimination. The standard and simple example is the physician in a small village. Similarly, railroad service on a particular route might depend on the ability of the railroad to charge higher rates to some groups of commuters than to others.

## The Algebra of Price Discrimination:

We may how consider a mathematical formulation of third-degree price discrimination since it is the most common type. We restrict ourselves to the case of just two submarkets. However, the same analysis may be extended to cover any number of submarkets. Let us assume that demand in market 1 is
$\mathrm{P}_{1}=98-2 \mathrm{Q}_{1}$
demand in market 2 is
$\mathrm{P}_{2}=50-0.5 \mathrm{Q}_{2}$
and that the firm has the following linear total cost function (the cost function is assumed to be linear for the sake of simplicity)

$$
C=1500+2 Q
$$

where $\mathrm{Q}=\mathrm{Q}_{1}+\mathrm{Q}_{2}$, or total output. Total profit is
$\pi=\mathrm{Pi}+\mathrm{R}_{2}-\mathrm{C}$
where $\mathrm{R}_{1}\left(=\mathrm{P}_{1} \mathrm{Q}_{1}\right)$ is revenue from submarket 1 , and $\mathrm{R}_{2}\left(=\mathrm{P}_{2} \mathrm{Q}_{2}\right)$
isrevenue from submarket 2.
Now we can express profit as a function of $\mathrm{Q}_{1}$ and $\mathrm{Q}_{2}$, as follows:
$\pi=\left(98-2 \mathrm{Q}_{1}\right) \mathrm{Q}_{1}-\mathrm{I}-\left(50-0.5 \mathrm{Q}_{2}\right) \mathrm{Q}_{2}$
$-\left[1500+2\left(\mathrm{Q}_{1}+\mathrm{Q}_{2}\right)\right]$.
Now by taking the first partial derivatives of profit with respect to $\mathrm{Q}_{1}$ and $\mathrm{Q}_{2}$, we can find the profit maximizing quantities, and from them can calculate $\mathrm{P}_{1}$ and $\mathrm{P}_{2}$.

$$
\begin{aligned}
& \frac{\partial \pi}{\partial Q_{1}}=98-4 Q_{1}-2=0 \\
& \frac{\partial \pi}{\partial Q_{2}}=50-Q_{2}-2=0
\end{aligned}
$$

and thus, $4 Q_{1}=96$, so $Q_{1}=24$ while $Q_{2}=48$.
If we substitute these values for $Q_{1}$ and $Q_{2}$ into
their respective demand functions, we find

$$
P_{1}=98-2(24)=50 \quad P_{2}=50-0.5(48)=26 .
$$

Profit will then be

$$
\begin{aligned}
& \pi=50(24)+26(48)-[1500+2(24+48)] \\
& \pi=1200+1248-1644 \\
& \pi=804
\end{aligned}
$$

In the absence of price discrimination, the single price they would charge can be determined as follows. If price discrimination is not practised, $\mathrm{P}_{1}=\mathrm{P}_{2}$, and thus $\left(98-2 \mathrm{Q}_{1}\right)=\left(50-0.5 \mathrm{Q}_{2}\right)$, which can be written as $\left(48-2 \mathrm{Q}_{1}+0.5 \mathrm{Q}_{2}=0\right)$.

## Adding this constraint to the profit function, we obtain the following Lagrangian function:

$$
\begin{aligned}
L & =\left(98-2 Q_{1}\right) Q_{1}+\left(50-0.5 Q_{2}\right) Q_{2} \\
& -\left[1500+2\left(Q_{1}+Q_{2}\right)\right] \\
& -\lambda\left(48-2 Q_{1}+0.5 Q_{2}\right) .
\end{aligned}
$$

To maximize profit subject to the constraint that prices be equal in the submarkets, we find the following three partials of the first order:

$$
\begin{aligned}
\frac{\partial L}{\partial Q_{1}} & =98-4 Q_{1}-2-2 \lambda=0 \\
\frac{\partial L}{\partial Q_{2}} & =50-Q_{2}-2+0.5 \lambda=0 \\
\frac{\partial L}{\partial \lambda} & =8-2 Q_{1}+0.5 Q_{2}=0
\end{aligned}
$$

Solving for $\mathrm{Q}_{1}$ and $\mathrm{Q}_{2}$, we obtain $\mathrm{Q}_{1}=33.6$ and $\mathrm{Q}_{2}=38.4$. From the market demand equations we obtain the following equalities
$\mathrm{P}_{1}=98-2 \mathrm{Q}_{1}=98-2(33.6)=30.8$
$\mathrm{P}_{2}=50-0.5 \mathrm{Q}_{2}=50-0.5(38.4)=30.8$.
It is now possible to compare the profit in the pure monopoly case with the profit under conditions of price discrimination. In that latter case, profit was found to be 804. With equal prices as in the non-discriminating case, profit is

$$
\begin{aligned}
\pi & =P_{1} Q_{1}+P_{2} Q_{2}-\left[1500+\left(2 Q_{1}+Q_{2}\right)\right] \\
\pi & =30.8(33.6)+30.8(38.4) \\
& -[1500+2(33.6+38.4)] \\
\pi & =573.6 .
\end{aligned}
$$

Thus, it is clear that this profit is less than that obtained by practising price discrimination.

As a general rule, third-degree price discrimination is supposed to be profitable when the markets can be segregated and when the price-elasticity of demand differs in each market. The higher price will always be charged in the market with the least elastic demand.

## Problem 2:

Suppose two demand functions of a monopolist are:

$$
P_{1}=2-Q_{1} \text { and } P_{2}=20-3 Q_{2}
$$

and the total cost function is linear:

$$
C=3+2\left(Q_{1}+Q_{2}\right) .
$$

(i) What will prices, sales, and marginal revenues be in t.e two markets when there is price discrimination, and what will be the total profit?

## Solution.

(i) The total profit in this case will be

$$
\begin{aligned}
\pi & =P_{1} Q_{1}+P_{2} Q_{2}-C \\
& =12 Q_{1}-Q_{1}^{2}+20 Q_{2}-3 Q_{1}^{3}-2\left(Q_{1}+Q_{2}\right)-3 \\
& =10 Q_{1}-Q_{1}^{2}+18 Q_{2}-3 Q_{2}^{2}-3 .
\end{aligned}
$$

If we take partial derivatives and set them to zero we get:

$$
\begin{aligned}
& \frac{\partial \pi}{\partial Q_{1}}=-2 Q_{1}=0 \quad \text { or, } Q_{1}=5 \\
& \frac{\partial \pi}{\partial Q_{2}}=18-6 Q_{2}=0 \quad \text { or, } Q-2=3
\end{aligned}
$$

Now, if we substitute these values of $Q_{1}$ and $Q_{2}$ into the original demand and profit function we get,

$$
\pi=49, \quad P_{1}=7, \quad P_{2}=11
$$

and marginal revenue in market 1 (i.e. $M R_{1}$ ) = $\frac{\partial P_{1} Q_{1}}{\partial Q_{1}}=12 Q_{1}=2$ while $M R_{2}=20-6 Q_{2}=2$.
(ii) Calculate corresponding values in case of pure monopoly.

## Solution.

(ii) Profits must now be maximized subject to the constraint $P_{1}=P_{2}$, i.e.,

$$
12-Q_{1}=20-3 Q_{2}
$$

Using the same profit function, we get the following expression
$\pi_{\lambda}=10 Q_{1}-Q_{1}^{2}+18 Q_{2}-3 Q_{2}^{2}-3+\lambda\left(8-3 Q_{2}+Q_{1}\right)$.
Now we require

$$
\begin{aligned}
& \frac{\partial \Pi_{\lambda}}{\partial Q_{1}}=10-2 Q_{1}+\lambda=0 \\
& \frac{\partial \Pi \lambda}{\partial Q_{2}}=18-6 Q_{2}-3 \lambda=0 \\
& \frac{\partial \Pi_{\lambda}}{\partial \lambda}=8+Q_{1}-3 Q_{2}=0
\end{aligned}
$$

Solving for $\lambda$ we get $\lambda=-2, Q_{1}=4$. Substituting these values into the relevant expressions we arrive at the following results

$$
M R_{1}\left(=\frac{\partial P_{1} Q_{1}}{\partial Q_{1}}=12-2 Q_{1}\right)=4, M R_{2}=-4 .
$$

It is observed that if discrimination is increased, marginal revenues are equal in both markets. By contrast, if prices are equal in both markets, marginal renenue in one of the markets is really negative.

In fact, one price must rise and the other must fall under discrimination, but the total profit of the monopolist is higher in the discriminatory case.

## Problem 3:

Suppose the two demand curves of the monopolist are $\mathrm{P}_{1}=100-$ $2_{\mathrm{x}}$ and $\mathrm{P}_{2}=80-\mathrm{x}_{2}$ and the total cost is $\mathrm{C}=20\left(\mathrm{x}_{1}+\mathrm{x}_{2}\right)$, where $\mathrm{P}_{1}$, $\mathrm{P}_{2}$ are prices and $\mathrm{x}_{1}, \mathrm{X}_{2}$ are the quantities in markets I and II respectively. Determine the equilibrium level of output and prices in both the market.

## Solution:

Here

$$
\begin{aligned}
R_{1} & =P_{1} x_{1}=100 x_{1}-2 x_{1}^{2} \\
R_{2} & =P_{2} x_{2}=80 x_{2}-x_{2}^{2} \\
M R_{1} & =\frac{d R_{1}}{d x_{1}}=100-4 x_{1}, \\
M R_{2} & =\frac{d R_{2}}{d x_{2}}=80-2 x_{2} \\
\text { and } M C & =\frac{d C}{d x_{1}}=20=\frac{d C}{d x_{2}} .
\end{aligned}
$$

The equilibrium condition is:

$$
\begin{aligned}
& M R_{1}=M C \text {, i.e., } 100-4 x_{1} \text {, or, } x_{1}=20 \\
& M R_{2}=M C \text {, i.e., } 80-2 x_{2}=20 \text {, or, } x_{2}=30 .
\end{aligned}
$$

Thus, $P_{1}=100-2 x_{1}=60, P_{2}=80-x_{2}=50$.

## Monopolistic Competition with Product Differentiation:

Monopolistic competition exists when there are many sellers of differentiated products. The demand curve facing the individual competitor is quite elastic, but not perfectly so. This important case owes its origin to E. H. Chamberlin.

Monopolistic competition is similar to pure competition in that there are a large number of firms selling a product that has been differentiated from that sold by other firms in the industry. That
is, although the products sold by monopolistically competitive firms are good substitutes, they are not perfect substitutes.

This, in its turn, implies that the monopolistically competitive firm has some control over price, especially in the short-run. Another similar feature of both the purely competitive and monopolistically competitive firm is that both can earn above normal profits in the short-run and normal profits in the long-run.

This follows from the fact that there are no barriers to entry in either of the two market structures. Local retail grocery stores are examples of monopolistic competition.

Chamberlin, in his analysis of monopolistic competition, deals largely with the individual firm' and does not refer directly to the industry. In fact, it is very difficult, if not impossible, to define an industry in such a situation. Differentiation of product means that no two firms offer the same product.

Some products may, perhaps, be easily recognized as the same sort of item, but as one get very close to or almost perfect substitute products, one industry will coincide with another. Hence, rather than well-defined industries, we get something more like a continuum of products.

Even though the firm under monopolistic competition is a very small part of the market as under pure competition, the demand curve for its product is downward sloping, since customers at large are likely to have different degrees of loyalty to the firms from whom they purchase.

A small reduction in one firm's price may only attract its competitor's most valued customers. But if a firm reduces its price drastically, it may be able to attract a large number of customers from its rivals.

As usual, the equilibrium of the firm occurs when marginal cost equals marginal revenue. Again, in the short-run, the firm may or may not earn a profit as under pure competition. There is, no doubt, the possibility of making profits, but there is an equal change of incurring losses.

Under monopolistic competition, there is freedom of entry as under pure competition. Since each firm is small, relatively little capital is required to set up a business and turn out a product which is somewhat different from those already on the market.

The net result is that, as under pure competition, both profits and losses disappear in the long run. The long-term equilibrium of the firm in each market is a tangency solution, i.e., $\mathrm{P}=\mathrm{AC}$ and no firm can make excess profits, nor it has to incur losses. The average cost curve will be driven toward tangency with the demand curve, and the long-run situation will look like the one shown in Figure 18.9.


Fig 18.9 Monopolistic Competition and Pure Competition Compared
The equilibrium point L will be the point of tangency between the average cost curve and the negatively sloping demand curve, D. For at any other output, average total cost will be higher than profit, and so, such an output will involve a loss to the firm.

The average cost curve is normally U-shaped as shown in Figure 18.9 , on the ground that both very small and very large outputs
are difficult and expensive to produce. As W. J. Baumol put it. "Even economies of large scale apply only up to point, beyond which administrative costs and diminishing returns, because of the presence of scarce (bottleneck) inputs, are generally expected to raise the unit cost of production."
If this is so, the point of tendency $L$ between the $U$-shaped average cost curve and the downward sloping demand curve will occur at a point which is to the left of the minimum point M of the AC curve. This is in direct contrast with the equilibrium of the competitive firm whose long-run position would have been M.

In pure competition the demand curve of the firm is horizontal and can be tangent to the U-shaped AC curve at the lowest point of the latter. Hence the output of the firm under monopolistic competition must be smaller, and its average cost and price higher, than it would be under pure competition.

Thus, from the point of view of the economy as a whole, competitive arrangement appears to be superior to that under monopolistic competition. So from society's point of view, there is need for some sort of amalgamation of business firms. Figure 18.9 shows that, by becoming larger, firms can reduce their unit costs from what they are at point L.

The implication is that if some of the firms are eliminated, the total output will remain unchanged (instead of 12 firms producing 500 units each, we can reduce the number of firms to 3 , each producing 2,000 units, and so keep the total output at 6,000 ). But each of the firms will, as a result of its expansion, have lower unit costs.

Thus, if the same output is produced at lower unit costs there must be a net overall saving to the community (if unit costs are reduced from Rs. 8 to Rs. 6, the total cost to the firms producing the 6,000 units in our example, will be reduced from Rs. 48,000 to

Rs. 36,000 - a net gain to society of Rs. 12,000 with no reduction in output).

This result has been called by Chamberlin the excess capacity theorem of monopolistic competition.

Hence, to conclude with Baumol, "only if the elimination of firms results in an important reduction in the variety of products available to the consumer, so that a real decrease in consumer choice opportunities occurs, is there any reason for society to "prefer" the product differentiation equilibrium point", which is L in Figure 18.9.

## Duopoly and Oligopoly:

The most prevalent form of market structure in any industry is oligopoly. An oligopolistic industry contains a small number of sizeable companies. The product of the rival firms could be both homogeneous or heterogeneous. Duopoly is the minimum form of an oligopoly where there are only two sellers.

In either case, interdependence of decision-making is the characteristic feature of this type of market structure, since actions of any individual seller have a perceptible influence upon his rivals. If one firm in an oligopolistic industry starts a tremendous advertising campaign or designs a new model of his product which outwit his competitors, he can be fairly sure that this will lead to countermoves by his competitors.

So every businessman in an oligopolistic framework must take into account in his own decision-making the possible reactions of his rivals, following his decision. Thus, the decision-maker must consider the potential reactions before changing his price. Here competition takes the form of a battle and advertising and other non-price competition-tricks are the weapons in the individual seller's arsenal.

However, reactions of rival firms turn out to be very difficult to guess in many situations, as a wide variety of behaviour patterns is possible. There are no generally accepted behavioural assumptions for oligopolists, as there are for perfect competitors and monopolists.

Rivals may decide to get together and cooperate in the pursuit of their objectives to the extent permitted by law, or, at the other extreme, they may try to fight each other to elbow out their rivals, or they may choose one relatively large firm (among them) as the leader, and follow his actions.

Even, if they agree to collude, the tacit agreement may last, or it may break down. As a result there are many different solutions for duopolistic and oligopolistic markets, each one being based upon a different set of behaviourial assumptions.

Several models have been developed on different assumptions to explain price in such a market. Here we shall discuss the Cournot solution which, though was developed for a duopolistic market, can be generalised for oligopolistic markets too.

## The Cournot Duopoly Model:

The model, named after the early-nineteenth- century French economist Augustin Cournot, is the classical solution of duopoly. Here two rival firms are assumed to produce a homogeneous product (e.g., mineral water from two identical wells, as was originally assumed). Also it is assumed that the demand for mineral water is a negatively sloped straight-line function. The demand function looks like
$\mathrm{p}=\mathrm{F}\left(\mathrm{q}_{1}+\mathrm{q}_{2}\right)(1)$
where $\mathrm{q}_{1}$ and $\mathrm{q}_{2}$ are the levels of the duopolists' outputs. Now, the total revenue of each duopolist depends upon his own output level, as also on that of his rival

$$
\begin{align*}
& R_{1}=q_{1} F\left(q_{1}+q_{2}\right)=R_{1}\left(q_{1}, q_{2}\right) \\
& R_{2}=q_{2} F\left(q_{1}+q_{2}\right)=R_{2}\left(q_{1}, q_{2}\right) . \tag{2}
\end{align*}
$$

The basic assumption about the behaviour of the sellers is that each duopolist maximises his profit on the assumption that the quantity produced by his rival is invariant with respect to his own quantity decision.

## The profit functions are:

$\pi_{1}=\mathrm{R}_{1}\left(\mathrm{q}_{1}, \mathrm{q}_{2}\right)-\mathrm{C}_{1}\left(\mathrm{q}_{1}\right)$
$\pi^{2}=\mathrm{R}^{2}\left(\mathrm{q}_{1}, \mathrm{q}_{2}\right)-\mathrm{C}_{2}\left(\mathrm{q}_{2}\right)$
What the above assumption means is this: the first duopolist maximises $\pi_{1}$ with respect to $\mathrm{q}_{1}$, treating $\mathrm{q}_{2}$ as a parameter, and the second maximises, $\pi_{2}$ with respect to $\mathrm{q}_{2}$, treating $\mathrm{q}_{1}$, as a parameter. Thus

$$
\begin{align*}
& \frac{\partial \pi_{1}}{\partial q_{1}}=\frac{\partial R_{1}}{\partial q_{1}}-\frac{\partial C_{1}}{\partial q_{1}}=0 ; \quad \frac{\partial R_{1}}{\partial q_{1}}=\frac{\partial C_{1}}{\partial q_{1}} \\
& \frac{\partial \pi_{2}}{\partial q_{2}}=\frac{\partial R_{2}}{\partial q_{2}}-\frac{\partial C_{2}}{\partial q_{2}}=0 ; \quad \frac{\partial R_{2}}{\partial q_{2}}=\frac{\partial C_{2}}{\partial q_{2}} . \tag{4}
\end{align*}
$$

First-order conditions require that each duopolist equates his marginal cost $(M C)$ to his marginal revenue ( $M R$ ). But the $M R$ s of the duopolists are not necessarily equal. Let $q=q_{1}+q_{2}$ and $\frac{\partial q}{\partial q_{1}}=$ $\frac{\partial q}{\partial q_{2}}=1$. The $M R s$ of the duopolists are:

$$
\begin{equation*}
\frac{\partial R_{1}}{\partial q}=p+q_{1} \frac{d p}{d q} ; \quad \frac{\partial R_{2}}{\partial q}=p+q_{2} \frac{d p}{d q} . \tag{5}
\end{equation*}
$$

The duopolist with the greater output will have a smaller MR. If either of them increases his output, price will go down, and the total revenues of both will be affected. The rates of change of the total revenues of both will be affected as they depend upon the output levels.

The equilibrium is reached if the values of $\mathrm{q}_{1}$ and $\mathrm{q}_{2}$ are such that each duopolist maximises his profit, given the output of the other, and neither desires to change his output. The equilibrium values of $\mathrm{q}_{1}$ and $\mathrm{q}_{2}$ are obtained by solving the equation system (4), subject to the satisfaction of second-order conditions:

$$
\begin{align*}
& \frac{\partial^{2} \pi_{1}}{\partial q_{1}}=\frac{\partial^{2} R_{1}}{\partial q_{1}^{2}}-\frac{d^{2} C_{1}}{d q_{1}^{2}}<0 \text { i.e., } \frac{\partial^{2} R_{1}}{\partial q_{1}^{2}}<\frac{d^{2} C_{1}}{d q_{1}^{2}} \\
& \frac{\partial^{2} \pi_{2}}{\partial q_{2}}=\frac{\partial^{2} R_{1}}{\partial q_{2}^{2}}-\frac{d^{2} C_{1}}{d q_{2}^{2}}<0 \text { i.e., } \frac{\partial^{2} R_{2}}{\partial q_{2}^{2}}<\frac{d^{2} C_{1}}{d q_{2}^{2}} . \tag{6}
\end{align*}
$$

The solution of the system (4) gives us the reaction functions which express the output of each duopolist as a function of his rival's output. Thus, We get the following two reaction functions:
$\mathrm{q}_{1}=\mathrm{g}_{1}\left(\mathrm{q}_{2}\right) ; \mathrm{q}^{2}=\mathrm{g}^{2}\left(\mathrm{q}_{1}\right)(7)$
where $q_{1}=g_{1}\left(q_{2}\right)$ gives a relationship between and $q_{2}$ with the property that for a given value of $\mathrm{q}_{2}$ the corresponding value of $\mathrm{q}_{2}$ maximises The second reaction function $\mathrm{q}_{2}=\mathrm{g}_{2}\left(\mathrm{q}_{1}\right)$ gives the values of $\pi_{2}$ which maximises $\pi_{2}$ for a given value of $q_{1}$. The solution of the equation system or the reaction functions (7), gives us as pair of (equilibrium) values of $\mathrm{q}_{1}$ and $\mathrm{q}_{2}$.

## Graphical Representation:

The Cournot model may not be represented graphically. Cournot assumed that since the firms allowed consumers to get their own water and provide their own container, the firms had no production costs. The marginal cost was zero for each firm. The problem of new entrants was assumed away; entry was totally restricted.

In Cournot's naive model, the first firm seeking to sell its water would treat the market demand as its own. The demand curve is $\mathrm{D}_{\mathrm{m}} \mathrm{D}_{\mathrm{m}}$ in Figure 18.10, and has a corresponding marginal revenue, $\mathrm{MR}_{1}$. Since its marginal cost is zero, it would produce where MC $M R_{1}$. The marginal condition is satisfied where $M R_{1}$ is equal to zero, which occurs at the intersection of $\mathrm{MR}_{1}$ and the quantity axis.
Thus, the quantity produced is 5 . At that quantity, consumers will pay Rs. 5 per unit. The total profit for the firm and the industry is Rs. 25 as shown in Table 18.4. Now firm 2 enters the market. Because, it is also naive, it assumes that firm 1 intends to produce 5 . If it now subtracts 5 from the market demand $\mathrm{D}_{\mathrm{m}}$ at every point, it obtains its demand curve, $\mathrm{D}_{22}$, shown on the left as a residual.

It now sets its marginal revenue, $\mathrm{M}_{22}$, equal to zero. It will maximize profit by producing 2.5 units for a price of Rs. 2.50. If the two firms are located very near to each other and produce a homogeneous product, the first firm will have to sell at Rs. 2.50 also, otherwise it will lose all of the customers.
The two firms jointly will satisfy the market demand of 7.5 at Rs. 2.50 per unit. Their profits under these circumstances are Rs. 18.75, as shown in row 2 of Table 18.4.

The rest of the adjustment process is illustrated in Figure 18.10. The first firm assumes the second will continue to produce an output of 2.5 . If we subtract 2.5 from the original market demand, $\mathrm{D}_{\mathrm{m}}$, at every point we estimate the demand available to the first firm, i.e., $\mathrm{D}_{31}$. Moreover, setting the marginal revenue equal to zero produces a profit-maximizing output of 3.75 .


Fig 18.10 Equilibrium for Duopolists
The reduction in firm 1's output from 5 to 3.75 reduces the market supply to 6.25, which raises the price to Rs. 3.75. Repeating the process for firm 2 produces $\mathrm{D}_{42}$ and $\mathrm{MR}_{42}$. It is observed that the share of the market going to each firm is moving closer and so are their prices. This process will continue until and unless they are both selling 3.33 units and charging a uniform price of 3.33 .

This is, therefore, the Cournot equilibrium. It is to be noted that at equilibrium, the two firms together are not earning as much as the first did by itself, when it had the whole market to itself.

As shown in Table 18.4, the combined profit of the two firms is Rs. 22.20, whereas firm 1 by itself had a profit of Rs. 25 . The prediction is that Cournot's duopolists provide greater output at a lesser price and earn a smaller profit than a monopolist would with the same market demand and cost schedules (functions).

Table 18.4 : Duopoly.Solution

|  | $Q_{1}$ <br> (Firm 1) | $Q_{2}$ <br> (Firm 2) | Market <br> demand | Price | Firm 1 | Profit <br> Firm 2 | Industry |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 5 | 0 | 5 | 5 | 25 | 0 | 25 |
| 2 | 5 | 2.5 | 7.5 | 2.5 | 12.5 | 6.25 | 18.75 |
| 3 | 3.75 | 2.5 | 6.25 | 3.75 | 14.1 | 9.4 | 23.5 |
| 4 | 3.75 | 3.125 | 6.875 | 3.125 | 1.7 | 9.8 | 21.5 |
| 5 | 3.44 | 3.125 | 6.56 | 3.44 | 11.8 | 10.74 | 22.6 |
| 6 | 3.44 | 3.28 | 6.72 | 3.28 | 11.28 | 10.76 | 22 |
| 7 | 3.36 | 3.28 | 6.64 | 3.36 | 11.3 | 11 | 21.3 |
| 8 | 3.33 | 3.33 | 6.66 | 3.33 | 11.1 | 11.1 | 22.2 |

One major criticism of the Cournot model has been his behavioral assumption that producers are completely naive. Can they continuously ignore their obvious interdependence?
If the second firm also becomes aware of the interdependence, two outcomes are possible. The first is for the two firms to continue to compete but on a more sophisticated basis. The other is for the two firms to collude, that is, to behave like a monopolist.

## Problem 1:

Suppose there be two firms in an industry and their profits are interdependent, i.e., each one's profit depends not only on its own output but also on that of its competitor, thus:
$\pi_{1}=24 \mathrm{Q} 1-\mathrm{Q}^{2}-2 \mathrm{Q}^{2}{ }_{2}-8$
$\pi_{2}=3 \mathrm{OQ}_{2}-3 \mathrm{Q}^{2}-2 \mathrm{Q}_{1}-9$.
(i) What will be the of equilibrium outputs and profits if each firm, following the Cournot model, chooses its output to maximize its profit on the assumption that there is no reaction from its rival?
(ii) What will the firms' profits and outputs be if they collude and then set output levels so as to maximize their joint profits?

## Solution:

(i) In this case we have to just set the partial derivatives of the profits of the two firms with respect to their own outputs as equal to zero. So we get

$$
\begin{array}{lll}
\frac{\partial \pi_{1}}{\partial Q_{1}}=24-2 Q_{1}=0 & \text { or, } & Q_{1}=12 \\
\frac{\partial \pi_{2}}{\partial Q_{2}}=30-6 Q_{2}=0 & \text { or, } & Q_{2}=5
\end{array}
$$

By substitution, we get $\pi_{1}=86, \pi_{2}=42, \pi=$ $\pi_{1}+\pi_{2}=128$.
(ii) Here the objective function will be

$$
\pi=\pi_{1}+\pi_{2}=22 Q_{1}-Q_{1}^{2}+30 Q_{2}-5 Q_{2}^{2}-17
$$

Setting the partials equal to zero we get

$$
\frac{\partial \pi}{\partial Q_{1}}=0 \text { and } \frac{\partial \pi}{\partial Q_{2}}=0
$$

and, after solving, we get the magnitudes of relevant variables

$$
Q_{1}=11, Q_{2}=3, \pi_{1}=117, \pi_{2}=32, \pi=149 .
$$

Surprisingly enough, total profits have risen but the profits of the second firm have fallen under the collusive arrangement. So a reallocation of profits may be necessary so that the collusion does not break down.

## Problem 2: <br> Given the following demand and cost functions of two firms I and II, determine their reaction functions:

$P=90-0.5\left(q_{1}+q_{2}\right), C_{1}=0.5 q_{1}^{2}, C_{2}=0.5 q_{2}^{2}$
$P=$ Price
$q_{1}=$ quantity produced by the firm I
$q_{2}=$ quantity produced by the firm II
$C_{1}=$ Cost function of the firm I
$C_{2}=$ Cost function of the firm II

## Solution.

From the given information, we can derive

$$
\begin{aligned}
\pi_{1} & =R_{1}-C_{1}=P \cdot q_{1}-C_{1} \\
& =\left[90-0.5\left(q_{1}+q_{2}\right)\right] q_{1}-0.5 q_{1}^{2} \\
& =90 q_{1}-q_{1}^{2}-0.5 q_{1} q_{2} \\
\text { and } \pi_{2} & =R_{2}-C_{2}=P \cdot q_{2}-C_{2} \\
& =\left[90-0.5\left(q_{1}+q_{2}\right)\right] q_{2}-0 \cdot 5 q_{2}^{2} \\
& =90 q_{2}-0.5 q_{1} q_{2}-q_{2}^{2}
\end{aligned}
$$

For maximisation of profit

$$
\begin{align*}
& \frac{\partial \pi_{1}}{\partial q_{1}}=90-2 q_{1}-0.5 q_{2}=0  \tag{1}\\
& \frac{\partial \pi_{2}}{\partial q_{2}}=90-0.5 q_{1}-2 q_{2}=0 \tag{2}
\end{align*}
$$

from (1) we get

$$
\begin{equation*}
q_{1}=45-0.25 q_{2} \tag{3}
\end{equation*}
$$

and from (2) we get

$$
\begin{equation*}
q_{2}=45-0.25 q_{1} \tag{4}
\end{equation*}
$$

Equations (3) and (4) gives us the reaction functions of the two sellers.

We may solve equations (3) and (4) also, to determine the equilibrium output levels of the duopolists. Putting the value of $q_{2}$ in (3) we get

$$
\begin{aligned}
q_{1} & =45-0.25\left(45-0.25 q_{1}\right) \\
& =45-11.25+0.0625 q_{1} \\
& =33.75+0.0625 q_{1} \\
\text { or, } 0.9375 q_{1} & =33.75 \\
\therefore \quad q_{1} & =3 \\
\text { Hence } q_{2} & =45-0.25 q_{1}=36 .
\end{aligned}
$$

## Oligopoly:

Oligopoly means that in an industry, there are few sellers of identical products or differentiated products. The degree to which an industry is dominated by a few sellers is measured by the concentration ratio. This is the proportion of an industry's sales that is captured by its few largest firms. For example, India's
automotive tyre industry is dominated to a considerable extent by a few large firms.

While there seems to have been a distinct trend over the last two decades towards increased concentration in Indian industries, with large firms getting somewhat larger shares of the market, there is little tendency for a single producer to eliminate his competitors and emerge as a monopolist from the competitive struggle. Thus, oligopoly is purely a stable form of market organization.

This is largely attributable to the nature of costs. In a number of industries, there are cost advantages, advantages of large scale production. Average cost declines as output rises. When costs actually fall over a considerable range, the development of large firms is encouraged.

But "when costs eventually begin to rise while production is still far short of the total quantity sold in the market, they discourage any large firm from growing even larger and developing into a monopoly". Cost conditions may thus lead to natural oligopoly.

Natural oligopoly occurs when the average costs of individual firms fall over a large enough range, so that a few firms can produce the total quantity sold at the lowest average cost.

## A Price Searcher:

The oligopolist is basically a price searcher who lies in the broad area between the polar cases of monopoly and perfect competition. The monopolist has no competitor worth bothering about.

Against, the perfectly competitive firm need not worry because it is only one of many competitors. In contrast, in an oligopoly, the individual firm is very much aware of its few large competitors and necessarily has to worry about their reactions.

So in oligopoly, the firms are interdependent in as far as price setting and decision-making are concerned. In other words, each firm is concerned about the reactions of its competitors.

In perfect competition, firms are price-takers. In monopoly, the firm is a price-maker. In oligopoly, the firm is a price-searcher. Although it has some influence over price, this is limited by the possible reactions of its competitors.

Even since Augustin Cournot's 19th century study of duopoly (two sellers), it has been admitted that the search for an equilibrium price can be quite complex. Oligopoly is one of the least satisfactory areas of economic theory.

## Pricing under Oligopoly:

Oligopoly is characterised by administered prices. These are inflexible prices that do not change frequently. The prevalence of mark-up pricing is also widespread.

Oligopoly equilibrium looks like the simple monopoly equilibrium. The point is, in case of a few firms producing homogeneous or identical products, if X's soap undersells Y's by even Re. 1 a dozen, $\mathrm{A}^{*}$ will get practically all the business. In this case, all firms under oligopoly will recognize their mutual interdependence i.e., they will end up charging the same prices.

A price cut will invite retaliation and counter-retaliation and lead to price wars. And each firm will recognize that price cutting begets cancelling out price cutting. Ultimately they realise that they are all in the same boat.

The point that emerges from an analysis of oligopoly market organization is simple enough. The typical oligopolist will estimate his demand curve (and market share) by safely assuming that others will charge similar prices. He will also take into account the potential entry of new oligopolists.

So price-cutting is a self-defeating policy. Rather, like a monopolist, the oligopolist will settle for sizable mark-up of price over MC.

## Inflexible, administered pricing:

However, oligopoly differs from monopoly in one important respect. A monopolist usually alters his price as and when his DD or MC curve shifts. On the contrary, oligopoly is featured by more inflexible price quotations or administered price.

The model that is discussed here is not designed to deal with oligopolistic price and output determination. Rather, it seeks to explain why, once a price-quantity combination has been decided upon, it will not readily change.

This price inflexibility is basically caused by the fact that 'rivals may behave in one way when you cut your price, namely, matching your cuts and thwarting your hope for new sales; and they behave in another way when you raise your price above the customary level, namely, holding their prices constant in order to pick up some of your customers. The implication is clear.

The oligopolist has little incentive (and no motive) to change price upward or downward. Rather, the acting firm administers his price in a rigid fashion. It is because each oligopolist learns from his game-theoretic experience that it is easy to agree to a price that is fixed rather than to one that is changing frequently.

The rigid price behaviour can easily be explained in terms of kinked (cornered) demand curve model of oligopoly which purports to show the stability of oligopoly markets.

Prices in a large number of oligopolistic industries seem to have exhibited considerable degree of stability, particularly in their resistance to change in the downward direction. The kinked curve
model offers a plausible explanation of such 'stickiness' of oligopoly price.

The demand curve for the producer is said to have a kink at the prevailing price because of the asymmetric behaviour of firms in response to variations in prices by the rival firms. It has been argued that competitors follows price decreases but they do not follow price increases by their rival firms.

This is because, if the price is reduced by a firm, its competitors will feel the drain on their customers quickly, and they will be forced to match this price cut. Consequently, the firm which first lowered the price may not be able to increase its sales appreciably.

Figure 18.11 is illustrative of the fact that there is a kink in the demand (average revenue) curve of the oligopolist. Here G is the equilibrium price at which there exists a satisfactory mark-up over costs which is supposed to persist in the long-run.


Fig 18.11 Kinked Demand Curve
The reason is not far to seek. If, for instance, the oligopolist cuts his price below G, his rivals will follow suit. Consequently, he moves along the old steep DD curve. In the converse case, when he alone raises his price above the tacit customary price at G, no rival will follow him.

Rather, they will capture a portion of his market share. Even a small increase in price will induce most of his customers to leave
him. Prof. Paul Sweezy has pointed out that for price increases, he is on the more elastic dd curve.

This curve simply reflects what he would be able to sell, if he alone changes his price, while all his competitors hold their price constant at G. The corner or kink at G, on the demand (AR) curve generates a vertical discontinuity marked FC, in the MR curve in our diagram.

Here, even shifts of the MC curve in either direction is unable to alter the inherently inflexible oligopoly price. So the solution is stable, in as much as price and quantity at G remain unchanged.

## In the opinion of Prof. Samuelson:

"A 'cornered' or 'kinked' demand curve around an administered level of mark-up price - because price cuts are matched and price increase are not - can help explain the rigidity of oligopoly price compared within both perfect competition and complete monopoly. Also, this rigidity makes tacit agreement more easily possible".

The idea of a kinked demand curve was first developed in the 1930's and it has had continuing appeal as a way of explaining why oligopoly prices are stable, and in particular, why they often remain firm during recessions when demand declines.

In the absence of substantial shifts either in demand or cost, price tends to remain at the height of the kink.

## Cartel Arrangements:

Oligopololy is also characterized by cartel arrangements. Firms often get together and set prices so as to maximize total industry profits. Thus, collusive oligopoly resembles monopoly and extracts the maximum amount of profits from customers.

If a formal, overt agreement is made, the group is defined as a Cartel. If a covert, informal agreement is reached, firms are said to operate in collusion.

If a cartel has absolute control over its members as is true of the OPEC, it can operate like a monopolist.

## To illustrate, consider Figure 18.12 below:



Fig 18.12 Price/Output Determination for a Cartel
The marginal cost curves of each firm are summed horizontally to derive an industry marginal cost curve. The profit-maximizing output and equilibrium price ( P ) are determined simultaneously by equating the cartel's total marginal cost with the industry marginal revenue curve $\mathrm{MR}_{\mathrm{T}}$.
Now each individual firm can easily find its output by equating its marginal cost to the pre-determined industry profit-maximizing marginal revenue level.

Mathematically, this condition will be as follows. The cartel attempts to maximize total industry profit

$$
\pi_{1}=P \cdot\left(Q_{1}+Q_{2}\right)-C_{1}\left(Q_{1}\right)-C_{2}\left(Q_{2}\right)
$$

Maximizing with respect to the outputs of the two firms, the first order conditions are

$$
\begin{aligned}
\frac{\partial \pi_{1}}{\partial Q_{1}} & =\frac{\partial P}{\partial Q_{1}}\left(Q_{1}+Q_{2}\right) \\
& +P-\frac{\partial C_{1}}{\partial Q_{1}}=M R_{T}-M C_{1}=0 \\
\frac{\partial \pi_{1}}{\partial Q_{2}} & =\frac{\partial P}{\partial Q_{2}}\left(Q_{1}+Q_{2}\right) \\
& +P-\frac{\partial C_{2}}{\partial Q_{2}}=M R_{T}-M C_{2}=0
\end{aligned}
$$

Combining these conditions, if follows that, for maximization of total industry profits

$$
M R_{T}=M C_{1}=M C_{2}
$$



```
DD = market demand
M,
\mp@subsup{P}{2}{}= equitonum price
```

Fig 18.13 Price-Leadership by a Dominant Firm
How profits are shared among firms?

## Profits are allocated on the basis of:

(1) Individual output,
(2) Historical market shares,
(3) Production capacity of firms and
(4) Bargaining power of individual firms.

## However, cartel arrangements do not last for long due to:

(1) Changing products,
(2) Entry of new firms into the industry and
(3) Disagreement among the members.

But subversion of the cartel by an individual firm can be extremely profitable to that firm. In a monopolized industry the demand curve facing an individual firm is highly elastic, provided it can lower its price without other cartel members learning of this action and retaliating. .

## Price Leadership Models:

Any discussion of oligopolistic pricing will be incomplete if we failed to consider the concept of price leadership. Such a situation is characterized by the fact that one firm sets the price and all other firms follow by accepting that price. Two types of price leadership are possible: 'dominant firm' model, and the barometric 'low-cost' firm model.

## (A) Price Leadership by a Dominant Firm:

 In this case, a single firm, usually the largest firm in the industry, sets the industry price and allows the other smaller firms to sell what they can at that price. Thus, the smaller firms act like perfect competitors since they have to accept the price as given. In such a situation the effective demand curve for the dominant firm (Dd) is simply the market demand, less what the small firms will offer for sale at each price.The supply curves for the followers is their marginal cost curves (they equate P and MC ), so that their supply total is $\mathrm{S}_{f}=\sum \mathrm{MC}$ for all follower firms. These concepts are illustrated in Figure 18.13 where $\mathrm{S}_{f}$ is the total supply function for the smaller firm and D is the market demand. $D_{d}$ can be found as follows: $D_{d}=D-S_{f}$. Rd is
the dominant firm's marginal revenue function, and $\mathrm{C}_{\mathrm{d}}$ is the dominant firm's marginal cost function.
The dominant firm will produce the quantity (Qd) for which their marginal revenue and marginal cost are equal and set the price from the Dd demand function at Pd. At this price, the curve $\mathrm{S}_{f}$ shows that the smaller firms will supply ( $\mathrm{Q}_{f}$ ). The total amount supplied will be $\mathrm{Q}_{\mathrm{d}}+\mathrm{Q}_{f}$, which is not equal to Qt .
There is be likely to only one firm in an oligopoly that is generally respected as the best interpreter of changes in costs or in demand conditions, that affect the whole industry. If this is the case, barometric firm price-leadership may occur. Other firms may rely on this firm to reflect changes in price that are desirable in the light of changing market conditions, and will follow its lead.

## (B) Price Leadership by a Low-cost Firm:

This is special case of price leadership by a dominant firm. In fact, the dominant firm's position arises because it has a significant cost advantage over its rivals.

When a particular firm enjoys distinct cost advantage, others will hesitate to compete with the leader because it would apprehend that in the event of a price war, the low-cost leader would easily win out. This fear of retaliation by the low- cost producer forces the rival producers to accept implicitly the dominant firm's price leadership. This type of behaviour is depicted in Figure 18.14.


Fig 18.14 Price-Leadership by a Low-Cost Firm

Let us assume that there are only two firms in an industry - a typical duopoly situation. A homogeneous product is traded. Themarket demand curve is given.

The marginal cost curves of the two firms are $\mathrm{MC}_{\mathrm{A}}$ and $\mathrm{MC}_{\mathrm{B}}$, respectively. In Figure 18.14, firm A is the low-cost firm. It will maximize profits by equating its marginal cost with its marginal revenue at point C , producing Q units and charging a price of P . Firm B then has to choose that level of output which miximizes its profit subject to the constraint that its price will be the same as that charged by the low-cost leader.
Thus, firm B's demand curve corresponds to the line $\mathrm{PAD}_{\mathrm{f} \text {. It }}$ implies that if firm B sets its price above P , it will lose its customers to firm A , which is charging a lower price.
Conversely, if it sets its price below P , the low-cost price leader will simply match the price cut as the Sweezy's model. Thus, there will tend to be some degree of price stability in the low-cost leadership model, as the followers cannot compete on the basis of price because of their higher cost structure.

Even if there is product differentiation between the firms, the general implications of the model are not affected. In this case one would expect to observe a range of prices among the competitive firms, reflecting both the cost differences referred to above, and the demand differences that are a result of the product differentiation.

Typically, if product differentiation exists, a historical relationship is likely develop in which the leader will tolerate certain price differences among products.

When the price leader adjusts its price by a certain amount, the followers will match their prices accordingly. This has the effect of keeping relative price differentials unchanged (for example, the leader's price may always be $12 \%$ higher).

As we will observed that the common practice of mark-up pricing (i.e., marking up prices by a certain percentage above cost) is one method by which firms in an industry can adjust prices by the same percentage.

## Reaction Curves and Oligopolistic Pricing:

We may now examine, at the concluding stage, how an oligopolist may go about setting his price if he gains clear and definite insight about his competitors' reactions to his decisions. 'For the sake of simplicity, we restrict ourselves to the two-firm (duopoly) case. Figure 18.15 summarizes this anticipated reaction pattern.

Reaction curve $\mathrm{R}_{f} \mathrm{R}_{f}^{\prime}$ includes all the relevant information about the price reaction of one firm, B , to the pricing decision of its only rival A. For example, point P indicates that if firm A sets the price for its product at $\mathrm{OP}_{\mathrm{a}}$, and if firm B reacts in accordance with the information given by its reaction curve, B would charge price $\mathrm{OP}_{\mathrm{b}}$. Suppose B stick to this reaction pattern. Now only A's optimal price decision can be represented. The broken curves in Figure 18.15 represent the indifference curves of A's objective function, that is, they are his iso-profit curves if A's objective is profitmaximization.

Then the highest possible indifference curve that A can attain (compatible with B's reaction pattern) is II'. This is tangent to B's reaction curve at point T . To reach this point, A must set his price at $\mathrm{OA}_{\mathrm{m}}$ which is indeed his optimal price.

(a)

(b)

Fig 18.15 Reaction Functions
The analysis so far has not given any trouble. But, it is also possible for both firms to play at optimization. Figure 18.15 contains A's reaction curve as well, viz., $\mathrm{R}_{\mathrm{a}} \mathrm{R}_{\mathrm{a}}$, which indicates the manner in which $B$ expects A to react to his prices. $B$, in its turn, may now select an optimum point, say V , on A's reaction curve, $R_{a} R^{\prime}$, and thus he will set his price at $\mathrm{OB}_{\mathrm{m}}$.
But if both A and B choose these "optimal" prices, none will end up on point $T$ or on $V$. Instead, the resulting price combination is likely to be represented by W, a point which lies on neither reaction curve.

Consequently both firms will be surprised at their earnings - they may either be pleasantly surprised (on higher indifference curves than they expected) or they may be actually disappointed. What is more important is that they will both recognise the fact that the reaction curves have become falsehoods, for neither firm is now reacting according to his reaction curve.

As soon as they realise this, they will also come to know that their optimality calculations have gone totally wrong. What was optimal for A so long as B stuck to his reaction curve, need no longer be optimal once B strikes off on his own. Both firms have to start fresh calculations and it is difficult to say where exactly they will ultimately end up.

## Decision-Making under Conflict:

The two-firm oligopoly behaviour can be analysed with the aid of game theory developed by Von Neumann and O. Morgensten. Here the outcome of the game depends on the behaviour patterns of the competitors. The game is not one of chance, but one of strategy.

Let us consider a simple duopoly (two firm) situation. The two firms are X and Y . Each has the objective of maximizing its own market share and each has three possible courses of action (different possible combinations of decision variables), for example, strategy 1 may be high-price and aggressive marketing. We can now construct a pay-off matrix, showing the market share of firm A resulting from different combinations of strategies.

|  | 1 | 2 | 3 | $\min$ |
| ---: | ---: | ---: | ---: | ---: |
| 1 | 50 | 65 | 45 | 45 |
| 2 | 55 | 60 | 65 | 55 |
| 3 | 45 | 50 | 60 | 45 |
| $\max$ | 55 | 65 | 65 |  |

The problem for both A and B is to choose an optimal strategy, i.e., the strategy which maximises market share. Needless to say, the total market share is 100 so that if A gets X per cent, B must get $(100-X)$ per cent. A knows that $B$ is also trying to maximise his market share, so A expects that whichever choice he makes, B will react to minimise the market share of A .

This offers a clue to solving the problem. Since A expects the worst possible reaction from B, A adopts a maximin criterion. To do this A considers what is the worst that could happen for each choice. If he chooses strategy 1 , his worst possible market share is $50 \%$, for strategy $2,55 \%$, and for strategy $3,45 \%$. Assuming logically that B will do his worst, A would choose strategy 2, where the worst that can happen is a $55 \%$ share.

Here B decides in an identical manner, only now a minimax strategy is adopted, since B wishes to minimise the market share
of A (and therefore, maximise his own share). He, therefore, selects the least of the column maximum. If he chooses strategy 1 , the worst than can happen is that A gets a $55 \%$ share.

In this situation, both strategies result in the same expected outcome, a market share for A of $55 \%$. This equilibrium solution is called a saddle- point, and represents a position where neither A nor B would wish to change their decisions.

Such saddle-points, where the row minimum equals the column maximum, need not always exist. Where there is no such point, the optimal choice will be a mix of strategies, where different choices are made in fixed proportions.

The choice of strategy could now be easily simplified. However B reacts, for A, choice 2 is always better than choice 3 (results in a higher market share). Therefore, A will never choose strategy 3, and is said to be dominated by 2 . From B's point of view, strategy 1 is always better than strategy 2 , since 1 always results in a lower market share for A (higher share for B).

To calculate the optimum strategy when there is no saddle-point, we may consider the general $2 \times 2$ pay-off matrix shown below:

Let the proportion of times A plays strategy I be $p_{1}$. Then if $p_{2}$ is the proportion of times A plays strategy II, $\mathrm{p}_{2}=1-\mathrm{p}_{1}$ - Similarly, let $\mathrm{P}_{3}$ and $\mathrm{p}_{4}$ represent the mixed proportions for B playing I and II, and therefore, $p_{3}+p_{4}=1$.

|  | I | II | III | IV |
| ---: | ---: | ---: | ---: | :---: |
| I | 2 | -2 | 6 | 3 |
| II | 4 | -2 | 4 | 5 |
| III | 5 | 2 | 3 | 0 |
| IV | -4 | 0 | 8 | 4 |

The problem simply boils down to finding $p_{1 . .} p_{4}$. To do this we need the concept of the value of a game (V). This is simply the net result of the game when only optimum strategies are adopted. In
terms of our notation, the expected value of the game [. $\left.\mathrm{E}^{\prime}(\mathrm{V})\right]$ is expressed as:

$$
E(V)=a_{1} p_{1} p_{3}+a_{2} p_{1} p_{4}+b_{1} p_{2} p_{3}+b_{2} p_{2} p_{4}
$$

The problem can now be expressed as:
Maximize $E(V)$ subject to the constraints $p_{1}+$ $p_{2}=1 ; p_{3}+p_{4}=1$.

This can be solved by forming the following Lagrangean function thus:
$\left.\max L=E(V)+\lambda_{1}(p) 1+p_{2}-1\right)+\lambda_{2}\left(p_{3}+p_{4}-1\right)$.
Taking the partial derivaties with respect to $p_{1}$ $\cdots p_{4}$ and setting them equal to zero, we get

$$
\begin{align*}
& \frac{\partial L}{\partial p_{1}}=a_{1} p_{3}+a_{2} p_{4}+\lambda_{1}=0  \tag{1}\\
& \frac{\partial L}{\partial p_{2}}=b_{1} p_{3}+b_{2} p_{4}+\lambda_{1}=0  \tag{2}\\
& \frac{\partial L}{\partial p_{3}}=a_{1} p_{1}+b_{1} p_{2}+\lambda_{2}=0  \tag{3}\\
& \frac{\partial L}{\partial p_{4}}=a_{2} p_{1}+b_{2} p_{2}+\lambda_{2}=0  \tag{4}\\
& \frac{\partial L}{\partial \lambda_{1}}=p_{1}+p_{2}-1=0  \tag{5}\\
& \frac{\partial L}{\partial \lambda_{2}}=p_{3}+p_{4}-1=0 \tag{6}
\end{align*}
$$

The six simultaneous equations can now be solved for six values $P_{1 . . .} \mathrm{P}_{4}$ and $\lambda_{1}, \lambda_{2}$, (for obtaining solutions we have added two artificial variables).
If, for instance, (1) is multiplied by $b_{1}$, and (2) is multiplied by $\alpha_{1}$, we get
$a_{1} b_{1} p_{3}+a_{2} b_{1} p_{4}+b_{1} \lambda_{1}=0$
and $a_{1} b_{1} p_{3}+a_{1} b_{2} p_{4}+a_{1} \lambda_{1}=0$.

$$
\begin{array}{ll} 
& p_{4}\left(a_{2} b_{1}-a_{1} b_{2}\right)+\lambda_{1}\left(b_{1}-a_{1}\right)=0 \\
\therefore & p_{4}=\frac{\lambda_{1}\left(a_{1}-b_{1}\right)}{\left(a_{2} b_{1}-a_{1} \delta_{2}\right)} .
\end{array}
$$

Likewise, for $p_{3}$, we get

$$
\begin{aligned}
p_{3} & =\frac{\lambda_{1}\left(b_{2}-a_{2}\right)}{\left(a_{2} b_{1}-a_{1} b_{2}\right)} . \\
\text { Now if we let } C & =\frac{\lambda_{1}}{a_{2} b_{1}-a_{1} b_{2}}, \\
\text { then we get } \quad p_{4} & =C\left(a_{1}-b_{1}\right) \\
p_{3} & =C\left(b_{2}-a_{2}\right) .
\end{aligned}
$$

Now, from equation (6), $p_{3}+p_{4}=1$,
we get

$$
\begin{aligned}
& C\left(a_{1}-b_{1}\right)+C\left(b_{2}-a_{2}\right)=1 \\
\text { or, } & C=\frac{1}{\left(a_{1}-b_{1}\right)+\left(b_{2}-a_{2}\right)} \\
\text { and } \quad p_{3} & =\frac{\left(b_{2}-a_{2}\right)}{\left(a_{1}-b_{1}\right)+\left(b_{2}-a_{2}\right)} \\
& p_{4}=\frac{\left(a_{1}-b_{1}\right)}{\left(a_{1}-b_{1}\right)+\left(b_{2}-a_{2}\right)} .
\end{aligned}
$$

In a similar way we get the following solutions:

$$
\begin{aligned}
& p_{1}=\frac{\left(b_{2}-b_{1}\right)}{\left(a_{1}-a_{2}\right)+\left(b_{2}-b_{1}\right)} \\
& p_{2}=\frac{\left(a_{1}-a_{2}\right)}{\left(a_{1}-a_{2}\right)+\left(b_{2}-b_{1}\right)} .
\end{aligned}
$$

This is known as the method of oddments which can simply be stated as follows:
The proportion of times A plays strategy I, is simply the ratio of the absolute value of the other row difference to the absolute value of that row difference. (In terms of our notation, if A plays I and II in the ratio $x: y, p_{1}=x /(x+y)$ and $p_{2}=y /(x+y)$.
Thus, the proportion of times B plays his strategy I is the ratio of the absolute value of the other column difference to the absolute value of that column difference.

## Properties of Saddle Points:

The maximin or minimax strategies have a number of important properties. W. J. Baumol has identified the following two properties of such equilibrium (saddle) points as the most important of all:

## Property 1:

This was called by Baumol the protective power of maximin strategies. According to Baumol, a maximin strategy offers both parties a measure of protection in that A's maximin strategy gives him the largest share of market which B can be prevented from reducing any further, and B's minimax strategy offers B the lowest share of market for A, which A can be prevented from increasing any further.

A has set up the highest absolutely defensible floor under his earnings. Thus, when A plays strategy I, anything B does will either leave his market share at its maximin level, or raise it above that figure. Similarly, B's use of his minimax strategy places the lowest possible ceiling over A's pay-off.

By contrast, suppose A had chosen strategy II instead of his maximin strategy I. It is true that if B miscalculates and plays strategy I or IV, this offers A a greater market share than the maximin pay-off, 18. But B then has available a better counterstrategy. He can choose strategy II, which (with A using his strategy II) will confine A to a 5 percent share of market.

In other words, by choosing a strategy other than his maximin strategy, A has left himself unprotected against a countermove by B which gives him, A, less than his maximum-security-level share. Thus, the maximin or minimax strategy is designed to offer both sides maximum protection - it may well be described as the coward's (or if one prefers, the prudent man's) strategy.

## Property 2:

Where the pay-off matrix possesses saddle point, a maximin strategy is the most advantageous strategy available to the one firm if the other firm chooses a minimax strategy. This explains why the coincident pay-off matrix entry of the minimax-maximin strategy combination, is called an equilibrium or saddle point.

The implication, in Baumol's own words, is that if one of the two firms plays its minimax (maximin) strategy, the other is motivated to employ its maximin (minimax) strategy because that is how it can achieve its largest market share. Equilibrium points therefore, possess an element of inner stability in that if one player adopts a strategy consistent with the attainment of such a point, the other player is also motivated to do so."

## Example:

Determine the optimal strategies for each player in the following games. Also find out the value of each game to player X:

|  | I | II | III | IV | V |
| ---: | ---: | ---: | ---: | ---: | ---: |
| I | 3 | 0 | 1 | 4 | -2 |
| II | 1 | -4 | 0 | 7 | 4 |
| III | 5 | 2 | 3 | 4 | 6 |
| IV | -4 | 1 | -1 | 3 | 5 |
| V | 2 | 1 | -1 | 0 | 1 |
|  |  |  |  |  |  |
|  | I | II | III | IV |  |
| I | 2 | -2 | 6 | 3 |  |
| II | 4 | -2 | 4 | 5 |  |
| III | 5 | 2 | 3 | 0 |  |
| IV | -4 | 0 | 8 | 4 |  |

## Hints:

(i) X plays III, Y play II, value of game $=2$
(ii) X plays II and III in the proportions $1 / 4.3 / 4$ while y plays I and II in the proportions $1 / 4,3 / 4$. The value of the game $=-1 / 2$
This property can be illustrated with the aid of our pay-off matrix. If B plays its minimax strategy III, the most which A can obtain is an 18 percent share of the market, which he tests by playing his maximin strategy I.

The reason this is so is that since $18 \%$ is also B's minimax pay-off, it must represent the largest figure in column 3 (the worst market share for B when he plays strategy III). Similarly we see that if A employs his maximin strategy I, the best B can do in response is to employ his maximin strategy III, because any other strategy will give A more than 18 percent of the market.

## Property 3:

All equilibrium pairs are minimax-maximin strategies. A pair of strategies $a$ and $b$ (where $a$ is any one of the strategies open to firm $A$ and 6 is one of those open to $B$ ) is defined as an equilibrium pair if, whenever firm A choose a, B's most profitable countermove is 6 , and vice versa.

The previous property of minimax strategies, stated in this terminology, is that the minimax-maxi- min strategy combination constitutes an equilibrium pair. In addition, we may now assert that the converse of that proposition is also valid, i.e., that any equilibrium pairs of strategies are necessarily minimax-maximin strategies.

## Property 4:

Equality of pay-offs of different equilibrium paris. A pay-off table may possess more than one equilibrium pair of strategies.
Suppose we call them ( $\mathrm{a}, \mathrm{b}$ ) and ( $\mathrm{a}^{\prime}, \mathrm{b}^{\prime}$ ). However, since by the preceding property, both a and a' must be maximin strategies for A, they must yield the same security pay-off to A. Similarly b and 6 ' must yield the same security value to $B$.

In other words, any of the four strategy combinations (a, b), (a', $b^{\prime}$ ), ( $a, ~ b$ '), ( $a^{\prime}, ~ b$ ) must yield the same payoffs. Therefore, if there are several equilibrium pairs of strategies, and if one of the players picks any such strategy, then the other player can achieve the same degree of protection (minimum pay-off) no matter which of these he chooses.

## Property 5:

Maximin strategies may by poor countermoves to non-minimax strategies. The minimax strategy also has an important unattractive feature. Suppose one of the firms is run by managers who are poorly informed or are not very clever, or who simply are willing to take risks, and who, for any of those reasons, do not employ a maximin strategy.

Then, the maximin strategy is likely to be unprofitable to the other firm. For example, if B employs strategy I, then it will be strategy III which yields A its highest market share ( 64 percent) and A's maximin strategy I, will not do as well. In other words, the prudent maximin strategy is only guaranteed to be good when playing against another prudent man!

